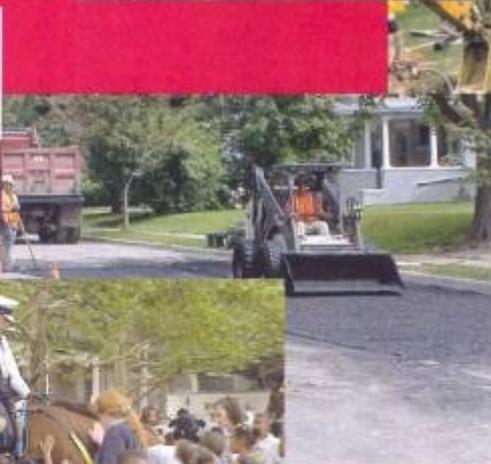


City of Cincinnati

Approved Budget Update

March 2004



Of the People, By the People
For the People
Your City Dollars at Work

Approved 2004 Budget Update-In-Brief

Mayor

Charlie Luken

Members of City Council

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John Cranley
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City Administration

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Christian Sigman, *Budget Manager*

Citizens of Cincinnati

City Contract Agencies

- Citizens' Committee on Youth
- Cincinnati Human Relations Committee
- Southwestern Ohio Regional Transit Authority (SORTA)

Mayor & City Council

Clerk of Council

City Manager

Buildings & Inspections Department

Fire Department

Public Services Department

Police Department

Law Department

Human Resources Department

Community Development & Planning Department

Transportation & Engineering Department

Finance Department

Regional Computer Center (RCC)

Greater Cincinnati Water Works

Metropolitan Sewer Distr

Enterprise Services

- Fleet Services
- Convention Center
- Parking Facilities

Board and Commission Departments

- Citizens' Complaint Authority (CCA)
- Board of Health
- Parks Board
- Recreation Commission



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Introduction

The City of Cincinnati's 2004 Budget Update-In-Brief document is designed to help the residents of Cincinnati and the general public to better understand both the City's budget process and its end product, the City's Approved Budget. This document is divided into four parts.

- Part I, Budget Basics, presents the basics on how the budget was developed including sections on the sources and uses of funding and the various policies that shaped the budget.
- Part II, Update Budget Highlights, presents significant features of the budget approved by the City Council and some of the factors that affected its development. The three main components of the budget are described. These include the Operating Budget, the Capital Budget, and the Consolidated Plan Budget.
- Part III, Update Budget Detail, presents detailed information about the 2004 budget: the All Funds Operating Budget, the All Funds Capital Budget, the Consolidated Plan Budget, the Approved Staffing Plan, as well as departmental organization charts and budgets.
- Part IV, Appendices, presents a summary list of the City Council's changes to the Recommended 2004 Budget Update submitted by the Mayor, a list of 2004 Approved General Fund and Restricted Fund Capital Projects, a list of 2004 Approved Consolidated Plan Projects by Category and Program, and a list of 2004 Approved Consolidated Plan Projects by Department.

The 2004 budget is the City's financial plan for the current fiscal year, the second year of the 2003/2004 biennium. Because it determines the level of City services and the way in which these services will be funded, it often becomes a focal point for public discussion. Many of the key decisions regarding the way the City operates are made through the creation of the budget. Understanding the budget is a prerequisite for having an impact on City government. Therefore, in addition to the highlights contained in Part II, and budget details in Part III, it is recommended that Part I, Budget Basics, be read to enhance the budget reader's benefit from this document.

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PART I

BUDGET BASICS

BIENNIAL BUDGET

In Cincinnati, the City Council approves a Biennial Budget which covers a two-year period. The primary advantage to a Biennial Budget is that the multi-year horizon provides an opportunity to enhance planning for City programs and services. With a view toward the future, issues can be anticipated and resolved before they become crises. Programs can be phased in or out more readily and fluctuations in resources can be better managed. Another advantage of the Biennial Budget is the saving of time and effort by the City staff and the City Council in the second, or “off” year of the biennial cycle.

Although the City Council approves a multi-year Budget, the State of Ohio requires cities to appropriate funds annually. For the first year of the biennium the budget is “appropriated” by the City Council and the budget for the second year of the biennium is “approved” by the City Council. Subsequently, for the second year of the biennium, the City Council must formally appropriate the Approved 2004 Budget Update.

Operating Budget and Capital Budget

The Operating Budget covers the day-to-day delivery of City services. It is similar to a family budget for daily needs, such as rent and utilities. Operating expenditures cover the hours worked by City employees and the supplies they use to deliver services such as police officer patrols, the filling of potholes, trash collection, and operating a 24-hour water treatment system.

The Capital Budget is for the improvement, construction, or purchase of City assets which cost \$10,000 or more and last at least 5 years such as City buildings or fire pumper trucks. Similar to a family which saves and borrows money to buy a house, the City uses a combination of cash and debt financing to invest in assets such as health clinic facilities which serve citizens now and in the future. The new Mt. Washington Recreation Center is an example of how the two budgets interrelate. It will be built with Capital Budget funds but the staff and supplies needed to operate the Center will be funded from the Operating Budget.

Infrastructure is a key Capital and Operating Budget priority for Cincinnati. It represents the City’s physical assets - streets, bridges, parks, recreation facilities, water system, sewers, and City-owned buildings. In the late 1980’s, the poor condition of the infrastructure in many older, large cities was recognized as a crisis across the nation. In Cincinnati, an independent citizen’s commission was formed to prepare an Infrastructure Improvement Program which was approved by the City Council. In 1988 voters approved a 0.1% income tax to fund infrastructure improvements with a condition attached - if for any reason the City did not budget or spend sufficiently for infrastructure, the tax would expire. Therefore, the City has an “infrastructure mandate” to budget capital funding to replace structures and to budget operating funding for daily maintenance and repair of our infrastructure.

Consolidated Plan Budget

The City receives four formula grants from the U.S. Department of Housing and Urban Development (HUD) for community development and housing purposes. These four grants are incorporated into the Consolidated Plan, a combined planning and submission process for the Community Development Block

Grant, the HOME Investment Partnerships Program, the Emergency Shelter Grant Program, and the Housing Opportunities for Persons with AIDS (HOPWA) Program. The Community Development Block Grant is a grant which is used for a wide range of programs or projects within a broad framework of eligible activities and includes operating funds for planning and administration. The HOME Program is a grant which can be used for acquisition, construction, and moderate or substantial rehabilitation of affordable housing for either renters or existing or new homeowners. The Emergency Shelter Grant Program (ESG) is a grant which is used for both physical improvements and operating needs for agencies which assist the homeless. HOPWA provides funding for housing and supportive services for persons living with AIDS and their families.

Basis of Budgeting

There are more than 100 funds in use by the City of Cincinnati which are controlled by enabling legislation setting the purpose and use of each fund. As an additional control, the City Council passes appropriation ordinances to approve the budgets for about 20 of the largest and most active funds. An appropriation is a legislated authorization to make limited expenditures based on projected revenues.

Governments use fund accounting to keep different types of revenue and expenditures separate from each other depending upon the purpose of the fund. Each fund has a fund title and accounting code for reference purposes. The budget of the City of Cincinnati is prepared on a cash basis with the exception of certain accrued personnel services and employee benefit costs. Encumbrances, which are amounts of funding committed for the payment of goods or services ordered but not yet received, do not lapse at year-end. They are included as expenditures in the year for which the Budget is adopted.

SOURCES AND USES OF FUNDS

General Fund

Operating Budget - Uses of Funds

The General Fund is just that - a fund that can be used for any general public purpose. This is the primary fund in the City operating budget and is used to deliver the basic municipal services such as police and fire protection, park maintenance, street repair, trash collection, and the operation of recreation centers and health clinics.

In general, budgetary control for the use of a fund's resources is established for each appropriated fund for the following expenditure account classifications: personnel services, non-personnel services, capital outlay, and debt service. Any revisions of the appropriation level for any appropriated fund must be approved by the City Council.

The sources and uses of funds relate to where the City gets its revenues or other resources to pay for the services the City provides. For example, the primary source of funding for the General Fund is City Income Taxes - the City receives 62.9% of its General Fund revenue from income taxes. The primary use of the City's General Fund resources is public safety (police and fire) services, which comprise 57.1% of the General Fund.

Operating Budget - Sources of Funds

City Income Tax. The City Income Tax is a 2.1% locally levied earnings tax applied to gross salaries, wages, and other personnel service compensation earned by residents both in and out of the City and to earnings of non-residents earned in the City. It also applies to net income of business organizations for business conducted in the City. The income tax is the largest single source of General Fund revenue.

The receipt of 1.55% Income Tax revenue over the fixed allocation to the General Fund is recognized as revenue in the Income Tax Permanent Improvement Fund at the end of the year. This amount is carried forward for subsequent year capital or operating needs.

State Shared Revenue. The two major types of revenue in this category are the Estate Tax and the Local Government Fund distribution from the State of Ohio. The Local Government Fund revenue estimate for 2004 reflects the State Legislature's statutory percentages adopted in the State's Biennial Budget.

Property Taxes. The General Fund 5.00 mills property tax rate applies to real property, public utilities property, and tangible property. The real property consists of residential, commercial, and industrial property. Traditionally property tax revenue fluctuates due to the statutorily required sexennial reappraisal and the intervening third year review and appeals which are granted to taxpayers. Real property experienced the last statutory sexennial reappraisal in 1999. The City Charter authorizes a property tax levy of up to 6.1 mills for current operating purposes. The City Council sets that rate annually in the fall. It has been recent City Council policy to "rollback" the millage to keep property taxes flat. The property tax rate was reduced from 5.27 mills to 5.00 mills for 2004.

Investments. The investments of the City (excluding the City of Cincinnati's Retirement System) are comprised primarily of time deposits and other securities guaranteed by the United States Government or its agencies.

All Others. This category includes miscellaneous revenue and charges for services.

Restricted Funds

Restricted Funds, as the name implies, are restricted to a specific public purpose. Restricted Funds receive their revenues or resources primarily from their customers to whom they provide either goods or services. For example, the Greater Cincinnati Water Works receives the majority of its revenues from the sale of water to its customers. The City could not use Water Works funding for other purposes like City parks maintenance or to purchase new solid waste collection trucks because expenditures are restricted to benefit only the water customers. The revenue that comes into the City from customers paying their water bills can only be used by the City to operate and repair existing or build new water facilities.

Most Restricted Funds receive other revenues, such as investment earnings from their cash balances, and other incidental amounts.

Water Works Fund 101. The Water Works Fund supports the Greater Cincinnati Water Works operations, capital improvements, repairs, and debt service expenditures.

Parking System Facilities Fund 102. The Parking System Facilities Fund supports the operations of the City's public garages and parking lots and the payment of debt service incurred for capital improvements.

Convention Center Fund 103. The Convention Center Fund receives the fees charged for the use of the Convention Center and the Transient Occupancy Tax revenue to pay for its operation, utilities, and maintenance.

General Aviation Fund 104. The General Aviation Fund supports maintenance and general operation of the municipally-owned Lunken Airport. Capital improvements for the airport are funded primarily from the Federal Aviation Administration (FAA) grants.

Municipal Golf Fund 105. The Municipal Golf Fund supports the operation of the City's privately managed golf courses, using receipts from fees charged for the use of the golf courses, driving ranges, golf carts, and concession purchases by golf patrons. The fund includes operations, capital improvements, and debt service.

Stormwater Management Utility Fund 107. The Stormwater Management Utility Fund primarily covers storm sewer capital improvements; storm water maintenance and repairs; and administrative costs of master planning, billing, regulation, and enforcement.

Bond Retirement Fund 151. The Bond Retirement Fund pays the debt service on General Obligation bonds issued to raise capital improvement funds.

Street Construction, Maintenance, and Repair Fund 301. The Street Construction Fund is used by the Public Services Department to supplement the maintenance and repair of the City's street system and traffic control devices.

Income Tax-Infrastructure Fund 302. The Income Tax-Infrastructure Fund covers expenses for repair, upkeep, and improvements of the City's infrastructure.

Parking Meter Fund 303. The Parking Meter Fund supports selected operations in the Community Development and Planning Department, Parks Department, Police Department, Transportation and Engineering Department, and Public Services Department which have a relationship to parking.

Municipal Motor Vehicle License Tax Fund 306. The Municipal Motor Vehicle License Tax Fund supports the repair, upkeep, and improvements to the City's right-a-way.

Sawyer Point Fund 318. The Sawyer Point Fund supports the operation and maintenance of Central Riverfront; Showboat Majestic; and special events including Riverfest, Kidsfest, and concerts.

Recreation Special Activities Fund 323. The Recreation Special Activities Fund accounts for the receipts and operating expenditures of recreation facility rentals, day camps, swimming pools, Schmidt boat ramp, concessions, and Recreation Center contract classes.

Health Services Fund 395. The Health Services Fund supports a policy of wellness and preventive health maintenance to serve the health needs of citizens.

Cable Communications Fund 424. The Cable Communications Fund supports the Office of Cable Communications, which monitors Time Warner Cable service and produces programming for the City's government access channel; and Communication Technology Services, which provides general City telecommunication services such as installation and repair of telephone system and fiber optic cable.

Metropolitan Sewer District Fund 701. The Metropolitan Sewer District Fund supports the management and operation of the Metropolitan Sewer District (MSD). MSD is run by the City on behalf of Hamilton County.

Income Tax-Transit Fund 759. The City of Cincinnati has a contract with the Southwest Ohio Regional Transit Authority (SORTA) to operate the system. The Income Tax-Transit Fund supports approximately 44% of the annual costs of the bus system. Fare box receipts, Federal and State grants, and miscellaneous revenues provide the other 56% of the SORTA budget. The Transit Fund also supports transportation related functions within City's departments.

Non-Appropriated Restricted Funds and Their Uses

Non-appropriated Restricted Fund expenditures are authorized in the ordinances, which establish those funds. They are referred to as “non-appropriated” because these budgets are appropriated/approved by the City Council only once, at the time City Council adopts a fund’s initial budget or plan of expenditures – no individual annual appropriation ordinances are required. Non-appropriated funds have ongoing authorization for expenditures within realized resources by virtue of their enabling legislation. Their budgets are based on resources and are determined administratively without requiring the passage of annual appropriation ordinances. This category of operating funds is primarily comprised of grant funds such as the Health Department grants, Workforce Development and Training grants, and Police Department grants, or single purpose funds.

Capital Budget - Sources of Funds

General Capital

City Income Tax. The component of the 2.1% Income Tax dedicated for General Capital use is 0.15%.

Property Tax Supported Bonds. The assessed valuation of property within the City subject to ad valorem taxes includes real property, public utilities property, and tangible personal property. Some general obligation debt may be issued without a vote of the public. The debt cannot be issued unless there are sufficient revenue for the payment of the debt service on the bonds. The estimate for Property Tax Supported Bonds (unvoted bonds) reflects continuance of the City Council policy to maintain a constant property tax millage of 5.36 mills for debt service requirements. This City Council policy establishes the parameters for how much capital financing resources will be available from the issuance of debt. The City is well within the unvoted statutory debt limitation of 5 1/2% of assessed value in the City.

The Property Tax Supported Bonds portion of the general capital resources continues Cincinnati's long standing policy of no increase in taxes and replacement of debt service on maturing debt with new debt service requirements. This general policy has enabled the City to institute debt management policies, which enhance credit worthiness. Including the City’s 2003 general obligation bond issue, 56% of the City’s outstanding general obligation property tax and self-supported debt will be retired by December 31, 2008, while 78% will be retired by December 31, 2013. By December 31, 2023, 95% of the City’s outstanding general obligation property tax and self-supported debt will be retired, with the balance of the outstanding general obligation and self-supporting debt retired by 2035. Credit quality and affordability issues, used by bond rating agencies to determine the City's bond rating, continue to be positive indicators for the City. The City is rated Aa1 by Moody’s and AA+ by Standard & Poor’s.

Although the City currently utilizes general obligation bonded debt for self-supporting bond issues (such as road improvements, equipment replacements and recreational facilities), self-supporting revenue

sources have been, and are expected to be, sufficient to pay principal and interest requirements on all self-supported debt.

The City has also issued bonds with debt service to be paid by a portion of the 0.15% income tax earmarked for capital purposes. This strategy has been utilized by the City Council to leverage funds for special projects such as to take advantage of emerging development opportunities. The City uses this strategy sparingly, in order to have resources available for pay-as-you go (cash) projects.

Southern Railway Note Proceeds. Cincinnati owns the Cincinnati Southern Railway and leases its use. In 1987, the City renegotiated the terms of the lease for more favorable annual income. The City Council endorsed a policy by resolution to dedicate resources generated by the Southern Railway to infrastructure projects. The notes issued and interest income provide a resource for infrastructure projects.

Reprogramming Resources. Reprogramming resources are unused resources recaptured from projects which are completed. The remaining balances are available and recommended for use in new projects.

General Fund Resources. Resources transferred from the General Fund to the Capital Improvement Program provide funding for pay-as-you-go capital projects. For the 2004 Capital Budget, resources transferred from the General Fund will support neighborhood business district improvement projects.

Anthem Demutualization Resources. The 2004 General Capital Budget includes resources realized from the Anthem demutualization process. When Anthem transitioned from a mutual insurance company to a stock company, the City received shares which, by state law, had to be sold over a reasonable period of time. The proceeds from the sale and investment earnings totaled \$55 million. City Council policy provides that the proceeds be used for the Neighborhood Investment Program. For the 2003/2004 Biennial General Capital Budget, a total of \$53.0 million (\$31.5 million in 2003 and \$21.5 million in 2004) is included to fund neighborhood development projects. A total of \$2.0 million (\$1.0 million in both 2003 and 2004) is included in a non-appropriated fund as a match for community-led initiatives to improve safety in neighborhoods.

Special Revenue Funds

This fund, which is supported from net rental income and tax increment payments, provides revenue for the New Housing Program administered by the Department of Community Development and Planning. This program supports the development of new market-rate housing in the City.

Matching Capital Funds

The City receives Federal grants, matching funds and also manages State and County funds to improve the City's roads and bridges. The General Aviation Division of the Department of Transportation and Engineering typically receives funding from the Federal Aviation Administration (FAA). The amount of funding granted by the FAA varies from year to year. Once actual grants are received, the resulting project is budgeted and matching City funds are recommended to the City Council for approval.

Capital Budget - Uses of Funds

General Capital

The General Capital Budget can be stratified into seven expenditure categories. The Project Expenditure Categories include Debt Service Payments, Economic Development, Environment, Equipment, Housing and Neighborhood Development, Infrastructure (Small Commission), and New Infrastructure. A

complete listing of projects by expenditure category is provided in the Appendices, part IV of this document. The New Infrastructure category was added for the 1997/1998 Biennial Budget to distinguish new capital improvements from Infrastructure (Smale Commission) projects, which provide for the renovation or replacement of existing City assets.

Smale Infrastructure Requirement. In December of 1987, an independent commission headed by John Smale, then Chief Executive of Procter and Gamble, completed a study to assess the City's infrastructure and to make recommendations for upgrading the City's physical assets. As a result of the study completed by the Smale Commission and approved by the City Council, voters approved a 0.10% Infrastructure Income Tax dedicated to maintaining the City's infrastructure. The City is required to meet a commitment to appropriate and spend sufficiently for infrastructure or the tax will expire.

The Infrastructure Income Tax portion of the earnings tax is not included as a Capital Budget resource because it is dedicated primarily to infrastructure maintenance, an Operating Budget item. Capital infrastructure expenditures are combined with the operating infrastructure expenditures to meet the annual minimum expenditure requirement. The requirements to retain the 0.10% Infrastructure Income Tax include annual increases to the minimum expenditure requirement base amount by using the percentage change in the Implicit Price Deflator for the Gross National Product. The estimated minimum expenditure requirement for 2004 is \$61.2 million.

To assure that the City meets annual expenditure requirements to maintain the 0.10% Infrastructure Income Tax, the City budgets more than the required amount as a safeguard against potential delays in capital project implementation.

Expenditure Categories

Debt Service Payments. This category is for certain projects established specifically for the repayment of debt. For 2004, this category includes the State Capital Improvement Program (SCIP) Loan repayment project and the Convention Center Expansion Debt Service project.

Economic Development. This category is for new development or improvement projects in the Central Business District, industrial zones, and neighborhood business districts.

Equipment. This category is for equipment purchases such as new computer systems and City fleet replacements.

Environment. This category is for projects that relate to the remediation and/or prevention of environmental problems such as the removal of underground storage tanks and the remediation of old landfills.

Housing and Neighborhood Development. This category is for projects that support housing and development projects in the City's neighborhoods.

Infrastructure (Smale). This category is for projects that provide for the renovation or replacement of existing City assets. This category is the largest expenditure category.

New Infrastructure. This expenditure category was added during the development of the 1997/1998 Biennial General Capital Budget to distinguish between new capital improvements and the Infrastructure (Smale Commission) expenditure category, which includes only the renovation and replacement of existing City assets.

Restricted Capital Funds

Restricted capital funds use revenue generated from user fees or charges from a particular restricted or enterprise activity to support new capital projects and/or improvements to existing assets which benefit that particular restricted or enterprise activity or service. For example, Stormwater Management Utility revenue generated from service charges is used to make drainage corrections and improvements. These capital drainage correction and improvement projects are funded after Stormwater Management Utility operating and maintenance costs, and debt service requirements are covered. Grants and matching resources the City receives from various Federal, State and County sources are also restricted based on the type of activity or by program guidelines. For example, grant proceeds from the Federal Aviation Administration (FAA) can only be used for airport related improvements.

Consolidated Plan Budget - Sources of Funds

This Budget provides for a mix of housing, economic development, and human service programs funded with Community Development Block Grant (CDBG) resources, and housing programs and services funded with the HOME Investment Partnership grant, Emergency Shelter Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) grant. The other resource components for the CDBG program are locally generated program income, and the year-end carryover from the recovery of prior year project funding and savings in operating funding.

Community Development Block Grant (CDBG)

The Community Development Block Grant (CDBG) is a formula grant from the Federal Department of Housing and Urban Development (HUD) to local and state governments. The primary objectives of the CDBG program are to provide decent housing, suitable living environment, and economic opportunities principally for persons of low and moderate income, or aid in the prevention or elimination of slums and blight. CDBG funding is a flexible resource which can be used for a wide range of programs or projects within a broad framework of eligible activities. Overall, a minimum of 70% of CDBG expenditures must benefit low and moderate-income persons.

HOME Investment Partnerships Program

The HOME Investment Partnerships Program is a formula grant which funds affordable housing programs. HOME funding can be used for acquisition, construction, and moderate or substantial rehabilitation activities which promote affordable rental and ownership housing. They can also be used for tenant-based rental assistance. Cincinnati uses HOME funding primarily for the rehabilitation of rental housing units for low income families, and for homeowner rehabilitation and the promotion of new home ownership opportunities.

Emergency Shelter Grant (ESG)

The Emergency Shelter Grant (ESG) Program is a formula grant which can fund both the capital and non-staff operating needs of emergency shelters and transitional housing for the homeless. Outreach or supportive services for the homeless are also allowable uses of funding. ESG funding is administered by the Department of Community Development and Planning.

Housing for People With AIDS (HOPWA)

The HOPWA formula grant is the result of the number of cases of AIDS within the region reaching a 1,500 case threshold. Funding is received by the City as the central city of a twelve-county, three state region, but must be expended to benefit AIDS patients throughout the region. Funding may be used to

assist all forms of housing designed to prevent homelessness of AIDS victims including emergency housing, shared housing arrangements, apartments, single room occupancy dwellings, and community residences. HOPWA funding also may be used for services such as health care and mental health services, drug and alcohol abuse treatment and counseling, intensive care, case management, assistance with daily living, and other supportive services. The Department of Community Development and Planning administers the grant.

Consolidated Plan - Uses of Funds

The Consolidated Plan includes programs to make progress toward the following objectives.

- Housing and Neighborhood Blight Objectives

The Housing and Neighborhood Blight Objectives include developing housing units for homeownership, assisting renters transition to homeownership, developing rental units, promoting fair housing, revitalizing neighborhoods to expand economic opportunities, and reducing blighting influences in residential neighborhoods.

- Homeless Housing Objectives

The Homeless Housing Objectives include operations support and services for the homeless, renovation of shelters and transitional housing, and other specific programs to address homelessness.

- Housing for Special Populations Objectives

The Housing for Special Populations Objectives include programs and services for persons with HIV/AIDS in the tri-state region, housing programs in Cincinnati for the elderly and disabled, and facility improvements for service organizations that serve these populations.

- Youth Objectives

The Youth Objectives include job training and work experience opportunities and social services and constructive activities for youth.

- Public Facilities Objectives

The Public Facilities Objective includes renovation or construction support of public service delivery facilities. Examples include renovations at the Central Clinic, Boys & Girls Club, and the Winton Hill Medical Center.

- Economic Development Objectives

The Economic Development Objectives include programs to provide economic education and access to credit, industrial and commercial redevelopment, and microenterprise and small business development. This objective also includes public improvements to support revitalization and programs for job training and placement opportunities.

A list of the Approved 2004 Budget Update Consolidated Plan programs and projects that address these objectives is included in Appendix C of this document. A detailed description of each program and project as well as 2004 goal targets is included in the Recommended 2004 Consolidated Plan Budget

Update (Pages 16-50). The Recommended 2004 Consolidated Plan Budget Update document is available online at: http://www.cincinnati-oh.gov/cityfinance/downloads/cityfinance_pdf7042.pdf

SPECIAL ORGANIZATIONAL REPORTING AUTHORITY

City Boards and Commissions

Three City Departments - Parks, Recreation, and Health - report to independent City boards or commissions. Members of the board or commission are appointed by the Mayor and approved by the City Council. The budgets for these three Departments have a special public review process because the Departments present the budget to their public boards for approval before submitting the budget to the City Manager.

Contract Agencies

The City contracts with many private entities to purchase goods and services. Due to their key role in service delivery, three agencies are specifically included in the City's Budget. These City agencies, include the Cincinnati Human Relations Commission, the Citizens Committee on Youth and the Southwestern Ohio Regional Transit Authority (SORTA), are not-for-profit corporations whose primary mission is to provide public services to the citizens of Cincinnati. Their operations and policies regarding services provided to City residents are determined by a formal contract with the City. The City Council approves City funding to purchase the services of these agencies and authorizes the contracts. The staffs of these agencies are employees of their respective boards and are not City staff.

County-wide Services

The Regional Computer Center (RCC), Department of Water Works, and the Department of Sewers are operated by the City of Cincinnati but serve the entire Hamilton County region. RCC provides computer services for the City, Hamilton County, and local law enforcement agencies. The Department of Sewers manages the Metropolitan Sewer District (MSD) and the City's Stormwater Management Utility. The Greater Cincinnati Water Works (GCWW) provides water to its customers in the City as well as to its customers in various Hamilton County communities and neighboring counties in Ohio including Mason and Butler County. In addition, an agreement has also been signed to provide water to Northern Kentucky residents who began receiving their water service from GCWW in March, 2003.

2004 BUDGET DEVELOPMENT

Budget Roles and Responsibilities

The ***Department Directors and Division Heads*** are responsible for setting annual performance goals and objectives for operating programs, and identifying program costs using departmental, financial and budget data sources. They also evaluate their Capital Budget needs and propose capital projects.

The ***Department Budget Coordinators*** are in charge of preparing the Department's formal budget submission. They are responsible for estimating personnel and non-personnel costs associated for their Department. They interact with their Department Director and the Budget and Evaluation Division (B&E) management analyst throughout the entire budget process.

The ***Budget and Evaluation Manager, Supervising Management Analysts, and Senior Management Analysts*** in the Budget and Evaluation Division coordinate the budget process for City departments. Budget and Evaluation presents the Departments' requests and B&E recommendations to the Executive Budget Committee (EBC). Budget and Evaluation then compiles the City Manager's recommendations into Recommended Budget documents for presentation to the Mayor for comment. The City Manager's recommended budget is submitted with comments by the Mayor to the City Council. Budget and Evaluation Management Analysts are assigned to assist departments in budget development and to analyze budget requests for recommendation to the City Manager, the Mayor, and to the City Council.

The ***Executive Budget Committee (EBC)*** is comprised of the City Manager, the Assistant City Managers, the Finance Director, and the Budget and Evaluation Manager. The EBC reviews the Budget and Evaluation analyses and recommendations regarding the departmental requests to ensure that the preliminary base budgets and exception requests meet City needs and the City Council priorities, while not exceeding forecasted resources for the City. After meeting with the various City agencies requesting funding, the EBC then makes a final recommendation to the City Manager who, in turn, makes an Operating Budget recommendation to the Mayor.

The ***Capital Committee*** is a peer group of department directors chaired by an Assistant City Manager. The City Manager reviews the recommendations of the Capital Committee and, in turn, develops the Capital Budget recommendations which are submitted to the Mayor. Mayor submits the City Manager's recommended capital budget with comments to the City Council.

The ***Human Services Advisory Committee (HSAC)*** is a citizen advisory group to the City Manager, which reviews and recommends City funding for human services activities. This includes recommendations for human services operating support in the General Fund. Within the Consolidated Plan Budget, the HSAC reviews the human services component, the homeless housing renovation activities, and the homeless shelter activities funded through the Emergency Shelter Grant (ESG).

The ***Community Development Advisory Board (CDAB)*** is a volunteer citizen's group broadly representative of the community which advises the City Manager on the development of the Consolidated Plan Budget. The CDAB Housing and Economic Development subcommittees each meet to review requests submitted by the departments for funding. The full CDAB considers the recommendations of the subcommittees and the HSAC and finalizes the recommendations to the City Manager.

The ***HOPWA Advisory Committee (HAC)*** reviews program regulations, a funding distribution plan, and a set of proposed funding guidelines for the Housing Opportunities for Persons with AIDS (HOPWA) grant.

The ***City Manager***, through the Finance Department, assembles estimates of the financial needs and resources of the City for each ensuing year, and prepares a program of activities within the financial resources of the City. They are embodied in a budget document with supporting schedules and analyses. The City Manager transmits the Recommended Budget to the Mayor for review and comment.

The ***Mayor*** reviews and comments on the City Manager's recommended budget. The Mayor transmits to the City Council the recommended budget within 15 days after receipt from the City Manager and may include a letter commenting on the proposed budget.

The ***City Council*** with citizens' input modifies and approves the 2004 Budget Update. After the City Council's Finance Committee reviews the proposed budget allocations, program staffing, performance measures, and capital projects in the Recommended Budget, the City Council makes final decisions for a

balanced budget, adopts a resolution approving the 2004 budget update, and passes appropriation ordinances.

Budget Development Process

In the biennial budget cycle, the 2004 annual budget was presented as an update to the two-year plan approved by the City Council for 2003/2004 on December 5, 2002. For the 2003/2004 Biennial Budget, the City of Cincinnati's budget development was comprised of a Policy and Education Stage and a Budget Development Stage. The first stage determined broad budget policy. The second stage resulted in the allocation of City resources among programs and projects. A budget calendar and a brief description of the various stages of this biennium's budget process follow.

Budget Calendar

February - March. The City Council approves the 2004 budget development plan.

March. The Administration meets with City Council to discuss the formation of a Policy Budget.

May – June. Operating and Capital Budget Instructions are sent to City departments.

June. The City Council adopts a Policy Budget by Resolution.

July – August. The Finance Department's Budget and Evaluation Division analyzes requests and makes recommendations to the Executive Budget Committee (operating budget) and the Capital Budget Committee (capital budget).

November – December. The City Council holds Public Budget Hearings to get additional citizen input prior to making its final budgetary decisions.

December. The City Council passed appropriation ordinances establishing the operating and capital budgets.

Policy and Education Stage

Community Budget Priorities. For the 2003/2004 Biennial Budget City residents had the opportunity to make requests of City departments to include neighborhood proposed or endorsed budget requests. A description of the budget process and how to complete the priorities package was sent to the 52 community councils in the spring of 2002. Each neighborhood could include up to five Community Priority Requests for the 2003/2004 biennium which were most important to their immediate community. Neighborhoods also identified existing community resources which would help to implement the desired service or project.

Policy Budget Development Process. On March 20, 2002, the City Council presented a motion, which asked the City Administration to respond to a series of budgetary questions and requests for information to address projected budget deficits, and to developing the 2003/2004 Policy Budget Resolution. Departments were asked to: 1) list services provided in order of priority and the budget amounts associated with these services, 2) identify specific services and programs which could be cut from the budget; and 3) report on performance measures used over the last three years and to what extent have performance targets been achieved. The departments were also asked to identify services that were

currently contracted out. The City Administration responded to the City Council's motion on May 28, 2002, and on June 26, 2002 the City Council adopted the Policy Budget Resolution.

Financial Capacity Stage

Demographic/Economic Trends and Outlook. Forecasting is an integral part of Cincinnati's decision making. In 2002, a six-year forecast of demographic/economic trends was prepared and used to develop the 2003/2004 Biennial Budget. It included an analysis of demographic characteristics and trends, the outlook for the local economy, financial indicators, and City cost drivers. This forecast is explained in further detail in the Budget Highlights section of this document.

Revenue and Expenditure Forecast. Based on the Demographic/Economic Trends and Outlook, revenue and expenditures were estimated and a Tentative Tax Budget was provided to the City Council. The Tentative Tax Budget, which is required by State law, is a preliminary resource and expenditure forecast. These preliminary assumptions provide a balanced financial framework upon which budget targets can be developed. Targets are a planned expenditure limit that an agency may request for a given budget period. They are established based on past budgets adjusted for inflation, a continuous level of service, and citizen expectations based on what has been done before.

Budget Development Stage

Operating Budget. Based on the City Council's priorities and strategic policy direction, department directors have the responsibility to set annual performance goals and objectives for each operating program and identify program costs using departmental, financial, and budget data sources. Budgets are established for standard line-items within personnel and non-personnel cost categories. The base budget includes operating services, which were currently funded in the 2003 Budget. These services are included in the target for each agency. Agencies may also submit budgetary "exception" requests in excess of the target amount. They are based on these special criteria: 1) a legal mandate, 2) a substantial workload increase, 3) a directive by the City Council, 4) an improvement in efficiency and service delivery, or 5) a significant return on investment or a unique opportunity for the City.

Capital Budget. During this stage for the Capital Budget, City departments make requests for capital projects. These requests include ongoing projects, improvements to existing assets, previously funded phased projects, and new projects. The criteria used in developing the Capital Budget are described below in descending priority sequence: Hazard Elimination, Legal Mandates, Regulatory Compliance, Project Completion, Prevent Failure, Extend Useful Life, Cost-Benefit Justified, and Service Betterment.

Citizen Committee Review. The City utilizes the volunteer time of dedicated citizens to review and make recommendations to the City Manager concerning allocation of the Human Services Policy amount, allocation of the Arts Policy amount, and Consolidated Plan programs (the federally funded Community Development Block Grant, HOME program, Emergency Shelter Grant, and HOPWA).

Public Budget Hearings. The City Council held two public hearings at the Madisonville Community Center on December 8, 2003 and McKie Community Center on December 10, 2003. Public comment was taken on the Capital, Operating, and Consolidated Plan budgets.

Implementation Stage

Budget Control. Departments are accountable for budgetary control throughout the fiscal year. Every year the City performs a Budget Monitoring process, where expenditure patterns are compared to departments' expenditure estimates. In addition, a Budget Status Report process is initiated in the fall of

each year, which involves the reporting of the department's actual revenue, expenditure, and fund balance performance to the Budget and Evaluation Division. In compliance with State law, Budget and Evaluation then prepares a Final Adjustment Ordinance, which balances each fund account at year's end.

Budget Amendments. In some cases, amendments to the budgets may be proposed. Generally, amendments are proposed due to a change in plans or special circumstances such as unusual weather conditions (floods, tornadoes, record snowfalls, etc.). The City's Operating Budget is approved at the division level, and the Capital Improvement Plan is adopted at the project level. Any transfers between divisions or projects require an amendment process. For appropriated funds the amendment must be prepared in the form of a supplemental or transfer appropriation ordinance recommended by the City Manager for adoption by the City Council. For non-appropriated funds the amendment must be a written memo for administrative approval of the City Manager.

PART II

UPDATE BUDGET HIGHLIGHTS

The All Funds Approved 2004 Budget Update totals \$1,046,820,095. The Update Budget Highlights section provides policy highlights and a description of the operating, capital, and consolidated plan budgets. This section begins with an overview of accomplishments in 2003 and follows with policy highlights in the Approved 2004 Budget Update. These policy highlight sections are followed by a detailed description of the All Funds Budget organized by:

- *Operating Budget – All Funds*
 - General Fund
 - Restricted Funds
- *Capital Budget*
 - General Capital Budget
 - Restricted Funds Capital Budget
- *Consolidated Plan Budget*

This section concludes with a discussion of Taxes and Fees, City Staffing, and the Six-Year General Fund Forecast.

2003 ACCOMPLISHMENTS

While the Approved 2004 Budget Update is balanced, the City of Cincinnati continues to be challenged by the national, regional, and local depressed economies in recent years as many cities are. In addition to stagnant revenue growth, the City is experiencing increasing costs for employee health care, retirement and contractually obligated labor costs. Nonetheless, the City continues to make progress against the goals set in the 2003/2004 Approved Budget with many exciting accomplishments during 2003. Some of these include the following:

- **Neighborhood Initiatives**
 - ✓ \$100 million Cincinnati Housing Loan Fund implemented;
 - ✓ \$75 million Over-the-Rhine Arts District Home Buyers' Loan Program approved;
 - ✓ Eleven tax incentive districts created;
 - ✓ Established the Citizen Safety Fund for neighborhood-based clean and safe initiatives;
 - ✓ City West 1,200 mixed income housing units under construction;
 - ✓ Established the Housing Court to address building code violations;
 - ✓ Phase I of the Residences at Riverwalk with 28 condos under construction;
 - ✓ Waterfront East development completed 19 condos and 12 more under construction;
 - ✓ Assisted 880 existing homeowners with rehabilitation or emergency repairs;
 - ✓ Twain's Point at Adams Landing Village with 26 townhomes under construction;
 - ✓ Calhoun Market Place Redevelopment Project under construction;
 - ✓ Westwood Park under construction to add 101 homeowner units;
 - ✓ DeSales Plaza Mixed Use Project under construction to add 45 upscale rental units;
 - ✓ Centennial Station Apartment Homes under construction to add 300 upscale rental units;
 - ✓ Over 100 street lane miles rehabilitated;
 - ✓ Beechmont Avenue widening completed;
 - ✓ Queen City Avenue realignment begun;
 - ✓ Paddock Road/I-75 overpass under construction;

- ✓ Columbia Parkway resurfacing completed;
 - ✓ Gobel Avenue improvement completed; and
 - ✓ Hyde Park, Evanston, and Mt. Washington Streetscapes being completed.
- **Downtown Initiatives**
 - ✓ Contemporary Arts Center opening;
 - ✓ Taft Museum renovation begun;
 - ✓ Convention Center renovation and expansion begun;
 - ✓ Retention of Convergys and Kroger;
 - ✓ National Underground Railroad Freedom Center under construction;
 - ✓ Great American Ball Park opening;
 - ✓ Riverfront Transit Center opening;
 - ✓ Saks Renovation completed;
 - ✓ 24 housing units completed at Kinsey Flats; and
 - ✓ The 6th and Race St. development of 24 housing units and a new drugstore under construction.
- **Business Development**
 - ✓ Small Business Division established;
 - ✓ Economic Development Task Force Recommendations being implemented:
 - Early Warning System
 - One-Stop Permit & Development Center
 - Revised Zoning Code
 - Economic Development Oversight in the City Manager’s Office
 - Cincinnati Center City Development Corporation (3CDC);
 - ✓ Fifth Third Bank Madisonville Operations Center expansion;
 - ✓ Findlay Market House Renovation – Phase I completed;
 - ✓ Prompt Pay Ordinance implemented;
 - ✓ Living Wage Ordinance implemented; and
 - ✓ Several Enterprise Zone and Income Tax Credit Agreements to create and retain jobs approved.

While achieving these accomplishments, the City government “lived within our means” and became a more efficient operation through the following changes:

- **Reorganization and Restructuring**
 - ✓ Eliminated the City Planning and General Services Departments and the Office of Environmental Management; and
 - ✓ Reorganized Internal Audit, Contract Compliance, Administrative Hearings, Employment and Training, and administration of the Arts Policy for organizational efficiency.
- **Adapting to Fewer Resources**
 - ✓ Reduced 115 positions in the General Fund and 74.2 positions in all funds;
 - ✓ Reduced the General Fund departmental budgets by \$5.4 million;
 - ✓ Absorbed the Property Tax reduction from 5.4 mills to 5.27 mills (a reduction of \$736,000 in General Fund revenue);
 - ✓ Reduced travel and training expenditures by approximately 50%; and
 - ✓ Suspended salary increases of more than 3%, longevity pay, and tuition reimbursement for non-represented employees in 2003.

Despite reductions in resources and expenditures in 2003, basic City services were preserved and enhanced.

- **Preserving and Expanding Basic City Services**
 - ✓ Added 45 police officers towards goal of 75 police officers;
 - ✓ Added a Weapons of Mass Destruction Coordinator;
 - ✓ Increased building code enforcement;
 - ✓ Continued Solid Waste, Yard Waste, and Recycling Programs;
 - ✓ Continued Primary Health Care;
 - ✓ Continued the Arts and Human Services Policies;
 - ✓ Continued Recreation and Parks services and programs;
 - ✓ Opened the Theodore M. Berry International Friendship Park; and
 - ✓ Met the Smale Infrastructure mandate.

The City continued its support of the Cincinnati Public Schools by providing:

- \$5.0 million per year for 20 years (through year 2019);
- School crossing guards in the amount of \$844,430;
- School nurses in the amount of \$2.2 million;
- School resource officers in the amount of \$724,260; and
- Drug Abuse Resistance Education (DARE) activities in the amount of \$254,230.

Cincinnati is only major city in the State that supports public transit through municipal taxes. Transit systems are typically supported by county or regional taxes. During 2003, \$35.5 million was provided to SORTA for public transit through the City's income tax.

APPROVED 2004 BUDGET UPDATE POLICY HIGHLIGHTS

This section of the Update Budget Highlights provides the 2004 policy highlights and identifies significant changes to the 2004 Budget previously approved in the 2003/2004 Approved Biennial Budget adopted in December 2002. These highlights also include the actions of the City Council to amend the Recommended 2004 Budget Update submitted to the City Council by the Mayor on November 26, 2003. Appendix A includes a list of the specific actions of the City Council to amend the Recommended 2004 Budget Update.

Policy Focus: Clean, Safe, and Neighborhood Investment

The budget theme for the 2004 Budget Update is a continuation of the Clean, Safe, and Neighborhood Investment focus of the 2003/2004 Approved Budget. The initiatives included in the 2004 Approved Budget Update directly support efforts to invest in clean and safe neighborhoods across the City. For example, the Capital and Consolidated Plan Budget Updates include specific recommendations for community development initiatives. The following provides examples of the Approved 2004 Budget Update actions supporting the Clean, Safe, and Neighborhood Investment policy focus.

“Clean”

- Though suspended for 2004 as part of the 2003/2004 Approved Biennial Budget, the City Council continued the recycling program in the Approved 2004 Budget Update.

- The Yard Waste program, which collects and disposes of an estimated 10,000 tons annually, is included in the Approved 2004 Budget Update.
- Additional street sweeping activity to reflect the managed competition operating model approved by the City Council in 2003;
- Full funding of regular solid waste collection and disposal services that collect and dispose an estimated 115,000 tons annually;
- Continued funding of the Citizen Safety Fund with Anthem demutualization proceeds in the amount of \$1 million and the Clean and Safe Neighborhood project with Community Development Block Grant funding in the amount of \$440,000;
- An additional graffiti abatement van to quickly remove graffiti in neighborhoods; and
- Creation of a Neighborhood Prosecution Division within the Law Department to focus on neighborhood blight.

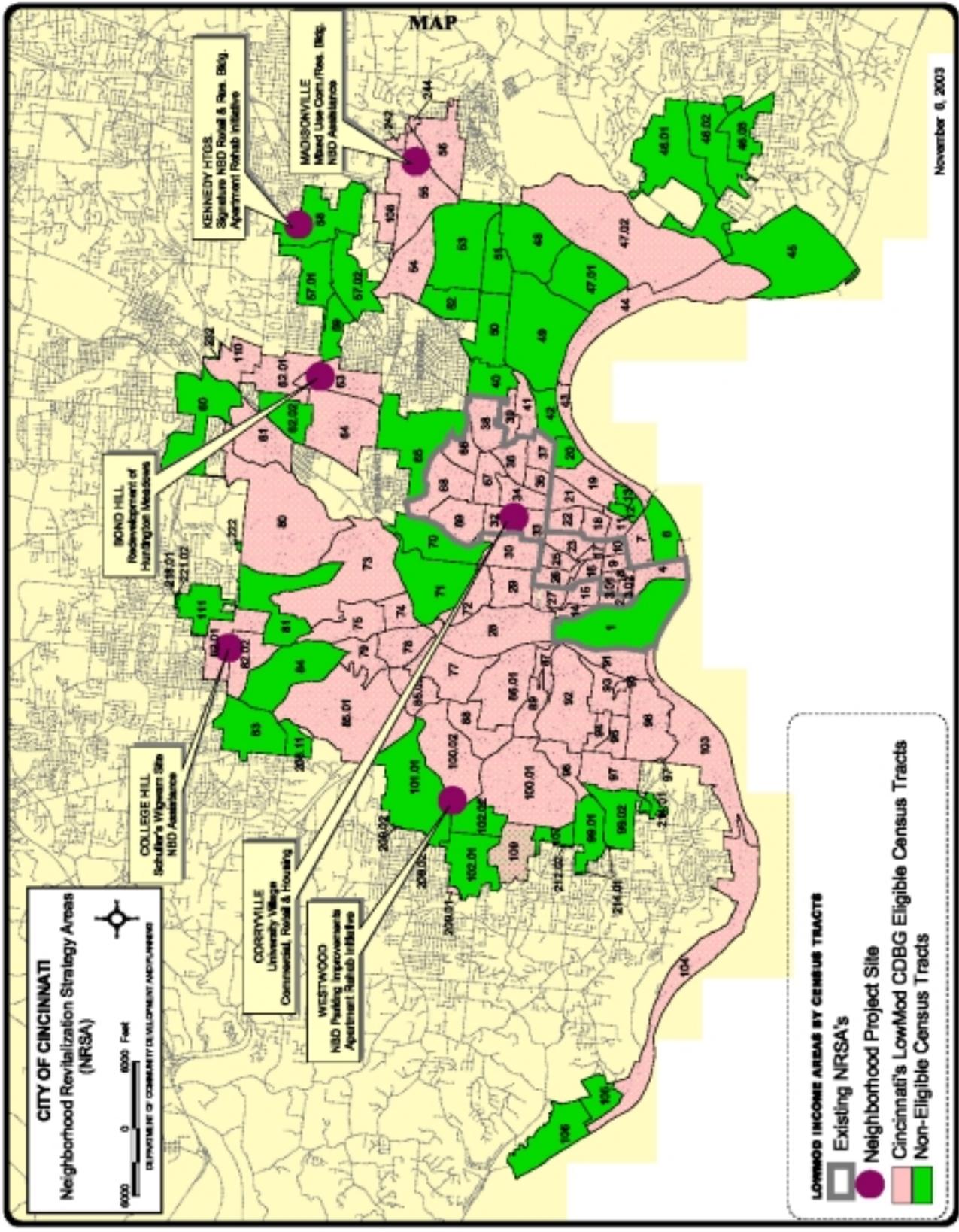
“Safe”

- Consistent with the City Council policy to add 75 police officers, the Approved 2004 Budget Update includes funding to increase the authorized sworn strength by 15 from 1,045 to 1,060. During 2003, 45 recruits began their training and will graduate from the police academy in February 2004. In addition to the 15 police officers planned for 2004, the remaining 15 police officers will be added during 2005 to reach the additional 75 police officer goal;
- During 2004, the City’s ban on pit bulls will be fully implemented as approved by the City Council in 2003;
- Funding for the Drughouse Shutdown Program continues in 2004;
- City funding of \$135,000 to continue the Citizens on Patrol program which was previously funded from grant resources;
- The 800 MHz radio upgrade project will be completed in 2004 allowing the City’s public safety departments to communicate directly with each other and with neighboring public safety entities;
- The City will open the Public Safety Communication Center in 2004 to provide better coordination among the City’s emergency response departments as well as coordination with other local, state, and federal emergency responders;
- The City will continue to participate in the planning and execution of the Homeland Security initiatives in the region, especially as it relates to the \$20.7 million in grants awarded by the U.S. Department of Homeland Security for regional preparedness, response, and recovery;
- The 2004 General Capital Budget Update includes \$1.1 million to install new and revised curb cuts and ramps required by the Americans with Disabilities Act (ADA) at the City’s intersections; and

- During 2004, the City will explore the use of the photo traffic enforcement to improve traffic and pedestrian safety as well as return police officers to fighting crime. Photo traffic enforcement has been used in several urban areas to reduce traffic accident rates at dangerous intersections and to reduce traffic speeds in select locations.

“Neighborhood Investment”

- The City Council-approved Economic Development Task Force recommendations included establishing an economic development function for major projects within the Office of the City Manager. In 2003, an Economic Development Director was hired and the Approved 2004 Budget Update includes the Task Force recommendation to create an Economic Development Division within the Office of the City Manager. This was accomplished without adding additional City staff;
- Economic and community development coordination and mission focus will be enhanced based on a complete review of the Department of Community Development and Planning (DCDP) begun in 2003. Recommendations for DCDP resulting from this review will include a more focused mission on community development in neighborhoods; organizational alignment among the community development functional areas; and revised processes, procedures, and controls to bring greater accountability and transparency for community development projects;
- Included in the Approved 2004 Capital Budget Update is \$5.7 million for Market Rate Housing Development. This \$5.7 million recommendation includes \$2.5 million for the Neighborhood Market Rate Housing project, \$1.2 million from the Special Housing Permanent Improvement Fund (SHPIF), \$1.0 million for Citirama, and \$500,000 for each of the Downtown Housing Development and the Mixed Income Capital Redevelopment projects;
- The Approved 2004 Capital Budget also includes \$2,000,000 in Anthem demutualization proceeds for revitalization of the Avondale/Burnet Ave. and Peeples Corner areas;
- The City will spend \$750,000 on a federally-required feasibility study of a possible I-71 exit at M. L. King Drive as part of a comprehensive Uptown Transportation study;
- In addition to funding the City Council policy to rehabilitate 200 lane miles of streets during the 2003/2004 biennium, the Approved 2004 Budget Update includes additional funding of \$1.0 million for targeted street resurfacing in the City’s commercial areas;
- The Approved 2004 Budget Update includes specific recommendations for significant neighborhood investments that leverage the General Capital and Consolidated Plan Budgets. The City will use Neighborhood Revitalization Strategy Area (NRSA) designation from the Federal Housing and Urban Development Department (HUD) to coordinate these efforts. The City has identified approximately \$50 million within the 2003/2004 Consolidated Plan and Capital Budgets (including Anthem Demutualization proceeds) that could be leveraged to make significant investments in neighborhoods. The Consolidated Plan portion (page 32) of the Update Budget Highlights section briefly describes the framework developed to implement the NRSA approach. The map that follows shows the Neighborhood Revitalization Strategy Areas (NRSA) priorities for the Approved 2004 Budget Update. These NRSA priorities include Bond Hill, College Hill, Corryville, Kennedy Heights, Madisonville, and Westwood;



- During 2003, the City Council approved the development of a One-Stop Permit & Development Center. It is anticipated this facility will be operational in early spring 2004 to allow for the timely review of development plans, issuance of permits, and the completion of required inspections;
- The Approved 2004 Capital Budget includes \$38.9 million capital budget commitment for Smale Infrastructure investments which, when combined with operating budget infrastructure maintenance, is sufficient to maintain the 0.1% portion of the 2.1% City Income Tax dedicated to Smale Infrastructure;
- The City's annual contribution to the 52 Neighborhood Community Councils is increased from \$10,000 to \$12,000; and
- The Approved 2004 Capital Budget Update includes \$10,000 for each of the 34 Neighborhood Business Districts to be administered through the Cincinnati Neighborhood Business Districts United (CNBDU).

The remainder of the Budget Highlights section provides budgetary information for the Approved 2004 Budget Update for the Operating, Capital, and Consolidated Plan Budgets.

ALL FUNDS BUDGET

Table I: 2004 All Funds Approved Budget Update

(\$ in Millions)	2003 Approved Budget	2004 Approved Budget	2004 Approved Budget Update	\$ Change	% Change
Operating Budget					
General Fund	\$312.5	\$319.2	\$329.6	\$10.4	3.3%
Restricted Funds	\$409.2	\$412.2	\$432.3	\$20.1	4.9%
Subtotal Operating Budget	<u>\$721.7</u>	<u>\$731.4</u>	<u>\$761.9</u>	<u>\$30.5</u>	<u>4.2%</u>
Capital Budget					
General Capital Budget	\$106.1	\$89.5	\$79.3	(\$10.2)	-11.4%
Restricted Funds Capital	\$146.2	\$161.5	\$179.6	\$18.1	11.2%
Subtotal Capital Budget	<u>\$252.3</u>	<u>\$251.0</u>	<u>\$258.9</u>	<u>\$7.9</u>	<u>3.1%</u>
Consolidated Plan Budget	\$28.0	\$26.4	\$26.0	(\$0.4)	-1.6%
Total Budget	<u>\$1,002.0</u>	<u>\$1,008.8</u>	<u>\$1,046.8</u>	<u>\$38.0</u>	<u>3.8%</u>

Note: The Consolidated Plan Budget includes \$3,473,460 in operating expenses that is reflected in the All-Funds Operating Budget schedules on pages 61 and 62 of this document.

The Approved 2004 All Funds Budget Update totals \$1.0 billion and represents an increase of \$38.0 million, or 3.8%, more than the 2004 Approved All Funds Budget. This increase is primarily attributable to a \$30.5 million increase within the Operating Budget and a \$18.1 million increase in the Restricted Funds Capital Budget. These increases are partially offset by a \$10.2 million decrease in the General Capital Budget and a \$0.4 million reduction in the Consolidated Plan Budget. Changes in the operating, capital and consolidated plan budgets are described in the following sections.

OPERATING BUDGET - ALL FUNDS

The Approved 2004 Operating Budget Update totals \$761.9 million as shown in Table I. This compares to \$731.4 million in the 2004 Approved Budget as approved by the City Council on December 18, 2002. The Approved 2004 Budget Update includes a General Fund budget of \$329.6 million and a Restricted Funds budget of \$432.3 million. The Approved 2004 Budget Update Operating Budget is \$30.5 million, or 4.2%, more than the 2004 Approved Budget. This increase is primarily due to:

- \$9.9 million: Increased Metropolitan Sewer District Expenditures for Consent Decree

The Metropolitan Sewer District expenditures increase by \$9.9 million, or 7.3%, from the \$134.9 million 2004 Approved Budget. The Sewer District operating and capital budgets were approved by the Hamilton County Board of Commissioners on December 17, 2003 and reflect increases associated with the Consent Decree approved by the City and the County. The remediation of Combined Sewer Overflows (CSOs) and Sanitary Sewer Overflows (SSOs), and a comprehensive Water-in-Basement (WIB) Response Program are key components of the Consent Decree

– *\$6.5 million: Increased employer contributions to the City’s retirement system*

Based on an actuarial analysis of the City retirement system, the retirement contribution rate as a percentage of payroll must increase to keep the City’s retirement system fully funded. The actuarial analysis recommendation is based on market-driven investment losses in recent years and a large number of pending retirements, with approximately 850 current employees eligible for retirement in the next five years. These “baby boomer” retirements will increase the pension system cost significantly over the next twenty years. To keep the retirement system fully funded, the 2004 employer contribution rate will increase from 7% to 11%. This increase affects all funds which have employees who participate in the City’s retirement system. Additional recommendations concerning the City’s retirement system are still in development and will be presented to the City Council after review by the Retirement Board. The separation of the health care liability from the pension liability, increased employee contributions, and health care cost sharing with retirees are all options being reviewed.

– *\$3.5 million: Increased employer contributions for employee health care*

Similar to employers nationwide, the City is experiencing dramatic increases in employee health care costs. The 2003 Approved Budget included a 10% increase in health care costs over 2002 and the 2004 Approved Budget included an 8% increase in health care costs over 2003. The cost increase for 2003 is estimated at 25% and the estimated increase for 2004 is 12% over the 2003 estimated cost. The City continues to pay approximately 90% of the health care costs for employees. Nationally, employees pay 15%-25% of health care costs but City employees pay approximately 10% of health care costs.

– *\$2.9 million: Increase associated with approved Police labor contract*

The current Police labor contract calls for a 3% wage increase in 2003 and 2004 as well as a 2% training pay increase in 2003 and an increase from 2% to 4% for Ohio Police Officer Training Academy (OPOTA) certification pay in 2004. The Approved 2004 Operating Budget Update includes \$2.9 million in the General Fund for these increases and the corresponding impact for employee benefits. The 2003/2004 Approved Budget included funding for a 3% increase in 2003 and 2004 and the \$2.9 million increase in 2004 reflects the additional negotiated items.

– *\$2.7 million: Increase associated with approved Fire labor contract*

The current Fire labor contract calls for a 5% wage increase for 2003 and 2004 as well as increased Service Requirement Allowances and longevity pay. The Approved 2004 Operating Budget Update includes \$2.7 million in the General Fund for these increases and the corresponding impact for employee benefits. The 2003/2004 Approved Budget included funding for a 3% increase in 2003 and 2004 and the \$2.7 million increase in 2004 reflects the incremental wage increase over the budgeted amount as well as the additional negotiated items.

– *\$1.7 million: Increase associated with continuation of the Curbside Recycling Program*

The 2003/2004 Approved Biennial Budget did not include funding in 2004 for the curbside recycling program. During its deliberations on the recommended 2004 budget update, the City Council reinstated the funding for this program by directing the Administration to identify \$2 million in “middle management” position reductions. The actual reductions will be identified in the first quarter of the 2004 and a corresponding reconciling budget ordinance will be submitted to the City Council.

- *\$1.2 million: Increase in debt service requirements for parking facility revenue bonds*

Debt service requirements for permanent financing of the 7th and Broadway parking facility as well as the planned Central Parkway & Vine Street facility will increase the Parking Facilities Fund operating budget expenditures by approximately \$1.2 million in 2004 over the 2004 Approved Budget. The actual amount will not be known until Parking System revenue bonds are sold. These facilities are supported by parking facility revenues.

- *\$30.6 million: Bond Retirement Fund expenditures for debt service requirements*

The Bond Retirement Fund expenditure recommendation represents an increase of \$30.6 million from \$60.5 million to \$91.1 million. This increase is primarily due to an additional Convention Center Facility bond anticipation note which was renewed in 2003 and a Street Improvement bond anticipation note to expedite 2004 street rehabilitation. Both will be repaid with the sale of permanent bonds. Although requiring an additional appropriation, the notes do not result in an increase in the City debt because they will be paid off from permanent bond proceeds. The bond anticipation notes are intended to provide bridge financing until bonds are sold in 2004.

- *\$27.7 million: Decrease in the Income Tax-Transit Fund 759 for partial year funding of SORTA*

The 2004 Budget Motion approved by the City Council called for funding the Southwestern Ohio Regional Transit Authority (SORTA) for the period of January 1, 2004 to March 31, 2004 totaling \$9,396,940. Additional appropriations for Income Tax-Transit Fund 759 will be required to sustain the SORTA Board requested 2004 City annual operating support of \$37,587,760 for SORTA.

The specific adjustments previously noted, in addition to a net decrease of \$0.8 million in other personnel and non-personnel areas of the operating budget, account for the \$30.5 million increase in the Approved 2004 Budget Update over the 2004 Approved Budget.

OPERATING BUDGET - GENERAL FUND

In developing the Approved 2004 General Fund Budget Update, it is important to note the major changes that were made to get to the 2003 Approved Budget — the first year of the 2003/2004 Biennial Budget and the base for the 2004 Budget Update. In the summer of 2002, it was estimated that a 2003 continuation budget based on the 2002 Approved Budget and revised revenue estimates would result in a significant budget gap for 2003. Subsequently, net reductions to the General Fund budget totaling \$16.8 million were made to balance the 2003 budget. This was achieved by decreasing General Fund expenditures by \$13.7 million and transferring \$5.3 million in General Fund expenditures to Restricted Funds. These reductions and transfers were offset by net increases totaling \$2.2 million. In total, 115 positions in the General Fund were eliminated during the 2003/2004 budget process. The 2003/2004 Approved Biennial Budget document details the changes necessary to balance the 2003 budget and is available on-line at <http://www.cincinnati-oh.gov>.

General Fund Revenue

The General Fund revenue estimate for 2004 in Table II is \$313.9 million, which is a 0.2% increase over the revised 2003 estimate of \$313.3 million. The four major General Fund revenue components are City Income Tax, State Shared Revenues (Estate Tax and Local Government Fund), Investments, and Property Taxes, all of which together comprise approximately 90% of General Fund revenue.

Table II: 2004 REVISED 2003/2004 GENERAL FUND REVENUE ESTIMATES**(in \$000's)**

Category	2002 Actual	2003 Estimate	% Change	2004 Estimate	\$ Change	% Change
City Income Tax	\$185,258	\$190,816	3.0%	\$197,495	\$6,679	3.5%
Property Tax	\$29,027	\$30,901	6.5%	\$28,988	(\$1,913)	-6.2%
State Shared Revenues	\$50,648	\$51,463	1.6%	\$48,427	(\$3,036)	-5.9%
Investments	\$11,400	\$9,500	-16.7%	\$8,000	(\$1,500)	-15.8%
Other Revenues	<u>\$29,328</u>	<u>\$30,580</u>	4.3%	<u>\$31,039</u>	<u>459</u>	1.5%
Total Revenues	\$305,661	\$313,260	2.5%	\$313,949	\$689	0.2%

City Income Tax. City Income Tax revenue is budgeted to increase by \$6.7 million, or 3.5%, in 2004 over the estimate for 2003. It is estimated that 2003 Income Tax revenue will be \$5.6 million, or 3.0%, higher than 2002 actual revenue. For 2003, the 3.0% increase is primarily attributable to an increase in business net income tax revenue as the economy continues to grow. The 3.5% increase in 2004 reflects continued business net income tax revenue growth and an increase in individual income tax revenue from expected job growth and wage increases as the economy continues to improve.

The General Fund receives 1.55% of the 2.1% locally levied tax applied to gross salaries, wages, and other personal service compensation earned by residents of the City and to earnings of non-residents earned in the City. It also applies to net income of business organizations for business conducted in the City. The income tax is the largest single source of General Fund revenue accounting for 62.9% of those revenues.

State Shared Revenues. State Shared Revenues are the second largest source of revenue to the City General Fund accounting for 15.5% of City General Fund revenues. There are two major sources of these revenues: the Local Government Fund and the Estate Tax. The forecasted revenue for 2004 for the Estate Tax is \$19.0 million. This revenue source by its nature can be volatile. This revenue accounts for 6.1% of the General Fund.

The second source of state shared revenues is the Local Government Fund. The Local Government Fund revenues consist of portions of the State income, sales and use, public utility, and corporate franchise taxes allocated to a fund for distribution to local governments. City revenue growth is based on growth in the State revenue sources. Local governments throughout the State absorbed a major cut in the Fund's allocation as the economic recession has hurt the State's revenue components. Under current legislation we can expect no increase in the Local Government Fund until after July 2006. The revenue accounts for 9.4% of General Fund Revenues.

Property Taxes. Property taxes account for 9.3% of the General Fund. The original 2004 estimate projected \$31.0 million to be generated from a 5.27 mills property tax rate. In June 2003, the City Council passed the Tentative Tax Budget reducing the property tax revenue to \$30.0 million to be generated from a 5.21 mills tax rate. In October 2003, the City Council passed the Tax Levy resolution

establishing a 5.0 mills property tax rate reducing the property tax revenue to \$29.0 million, or the same amount collected in 2001. The 2004 estimate is \$1.9 million, or 6.2%, lower than the 2003 estimate.

Property taxes are levied on real property, public utilities property, and tangible property (equipment and inventory of business). The real property consists of residential, commercial, and industrial property. Traditionally property tax revenue fluctuates due to the statutorily required sexennial reappraisal and the intervening third year review and appeals which are granted to taxpayers. The City Charter authorizes a property tax levy of up to 6.1 mills for current operating purposes. The City Council sets that rate annually in the fall. It has been recent City Council policy to “rollback” or reduce property taxes for City operating purposes.

In addition, property taxes from public utility property are expected to be reduced because the taxable value of new public utility property is at a lower assessed value (25%) than that of existing utility property (88%) due to a 1993 change in State law. The portion of the property taxes from Tangible Personal Property will also be reduced over the next 12 years. Currently that property is valued at 23% of real value. The rate at which the inventory portion of this tax base is valued will decline by one percentage point in 2004 and two percentage points for eleven years starting in 2005 until there is no personal property tax.

Investments. Investment earnings are anticipated to decrease by \$1.5 million, or 15.8%, in 2004 compared to 2003 because of historically low interest rates on investments. The City uses a “laddered” approach to invest interim funds. Given the recent interest rate environment, as investments at relatively high interest rates mature, funds are reinvested at relatively low interest rates and investment earnings are reduced.

Others Revenues. This category includes charges for services, admissions taxes, licenses and permits, parking and traffic fines, and miscellaneous revenues. These various revenues comprise 9.9% of the General Fund revenues. These revenues are estimated to increase in 2004 by \$459,000, or 1.5%. Historically, these various revenues have grown slowly.

General Fund Operating Expenditures

The Approved 2004 General Fund Budget Update of \$329.6 million represents an increase of \$10.4 million, or 3.3%, more than the 2004 Approved Budget (see Table I, page 24). The increase is primarily the result of the increased public safety labor contract costs in the amount of \$5.6 million, increased City retirement system costs in the amount of \$2.7 million, employee health care cost increases in the amount of \$2.3 million, and a net decrease of \$0.2 million in other departmental and non-departmental accounts. It is noteworthy that departmental budgets decrease by \$853,990 compared to the 2004 Approved Budget, exclusive of increases in the Police and Fire Departments. Public safety expenditures (police and fire) account for 57.1% of the total General Fund.

The Approved 2004 Budget Update sustains the reductions made during the 2003/2004 budget development process but it also reinstates several programs that were eliminated in the 2004 Approved Budget. These include the Curbside Recycling, Nature Education, and Health Education programs.

Based on limited resources and funding of the Citizen Complaint Authority, the Approved 2004 General Fund Budget Update also includes the elimination of the Municipal Investigations function within the Human Resources Department, resulting in a net savings of \$94,850 and the elimination of two positions. The Police Department, Internal Audit Division, and Human Resources Department will collaborate as needed concerning criminal and administrative investigations.

General Fund Transfer Expenditures

The Approved 2004 Budget Update includes the transfer of \$485,000 in General Fund resources to other funds. An amount of \$340,000 is transferred to the General Capital budget to provide \$10,000 for each of the 34 neighborhood business districts for capital improvements. An amount of \$145,000 is transferred to the *Cincinnati On The Move* Fund 382 to enhance the City's national image, bring new conventions to the City, and improve participation in City life by people living with disabilities.

As shown in Table III, the Approved 2004 General Fund total expenditure budget exceeds the 2004 revenue estimate by \$16.1 million. The Approved 2004 General Fund Budget Update is balanced by the transfer in of \$1.0 million in an other fund loan repayment and by using all of the 2003 carryover balance estimated at approximately \$15.5 million. The carryover balance at the end of 2004 is projected at \$3.6 million and is only achieved by assuming a 1% expenditure savings in 2004.

Table III: 2004 General Fund Budget Update Summary

(\$ in Thousands)	2003 Revised Estimate	2004 Approved Budget	2004 Approved Budget Update
Revenue	\$313,260	\$315,522	\$313,949
Transfers In	5,870	0	1,000
Prior Year Carryover	<u>10,220</u>	<u>4,692</u>	<u>15,548</u>
Total Resources	\$329,350	\$320,214	\$330,497
Operating Expenditures	\$312,460	\$319,217	\$329,610
Transfer Expenditures	<u>5,870</u>	<u>0</u>	<u>485</u>
Total Expenditures	\$318,330	\$319,217	\$330,095
Operating Surplus	\$11,020	\$997	\$402
Expenditure Savings & Cancelled Encumbrances	<u>\$4,528</u>	<u>\$3,082</u>	<u>\$3,246</u>
Estimated Carryover	\$15,548	\$4,079	\$3,648

OPERATING BUDGET - RESTRICTED FUNDS

Although all of the Appropriated Restricted Funds are balanced, several of the Appropriated Restricted Funds have estimated fund balances less than 10% of estimated revenue for 2004. A 10% fund balance is a generally accepted financial policy that allows for a prudent contingency for unexpected revenue decreases and expenditure increases. Restricted Funds that do not project a 10% fund balance in 2004 include: Parking Facilities Fund, Municipal Golf Fund, Street Construction, Maintenance, and Repair Fund, Motor Vehicle License Tax Fund, Recreation Special Activities Fund, and the Cable Communications Fund. These funds will be monitored closely and expenditure reductions may be required during 2004 based on actual revenues and expenditures in 2003.

The more significant changes in the Restricted Funds Operating Budget include the following funds:

The *Water Works Fund* expenditures increase by \$1.6 million, or 1.7%, more than the 2004 Approved Budget of \$96.0 million. This increase includes \$1.2 million as a result of the planned Butler County service expansion (to be paid for by Butler County users) and \$2.0 million for increased employee benefit costs. These increases are offset by a decrease of \$1.3 million in debt service requirements based on lower than anticipated bond issuance costs associated with the March 2003 revenue bond sale and \$0.3 million in operational efficiencies;

The *Bond Retirement Fund* expenditures increase by \$30.6 million from \$60.5 million to \$91.1 million. This increase is primarily due to an additional Convention Center Facility bond anticipation note, which was renewed in 2003, and a Street Improvement bond anticipation note to expedite street rehabilitation in 2004. Both will be repaid with the sale of permanent bonds. Although these notes require an increased appropriation, the notes do not result in an increase in City debt because they will be paid off from permanent bonds during 2004;

The *Income Tax-Infrastructure Fund* expenditures increase by \$1.5 million from \$12.6 million to \$14.1 million in the Approved 2004 Operating Budget Update. This increase is primarily due to a \$0.7 million increase in employee benefits, a transfer in of \$0.6 million in expenditures from other funds based on additional fund capacity, and a net increase of \$0.2 million in other expenditure categories;

The *Metropolitan Sewer District Fund* expenditures increase by \$9.9 million, or 7.3%, from the \$134.9 million 2004 Approved Budget. The Sewer District operating and capital budgets were approved by the Hamilton County Board of Commissioners on December 17, 2003 and reflect increases associated with the Consent Decree approved by the City and the County. The remediation of Combined Sewer Overflows (CSOs) and Sanitary Sewer Overflows (SSOs), and a comprehensive Water-in-Basement (WIB) Response Program are key components of the Consent Decree. Specifically, the Approved 2004 Budget Update increase is attributable to \$6.9 million for the Water-in-Basements program, a \$1.9 million increase in employee benefit costs, \$1.2 million in fines offset by net reductions totaling \$0.1 million in other expenditure categories. The proposed total cost for implementing the Consent Decree would be capped at \$1.5 billion over 19 years; and

The *Income Tax-transit Fund* expenditures decrease 73.3% from \$37.8 million to \$10.1 million in the 2004 Approved Budget. This decrease is attributable to the City Council approved partial year funding of the Southwestern Ohio Regional Transit Authority for a period of January 1, 2004 to March 31, 2004. In approving a partial year appropriation, the City Council requested an examination of the SORTA board appointments and the development of a long-term strategy for SORTA to rely less on the approximate \$36 million annual operating subsidy from the City. As noted in the 2003 Accomplishments section of the Update Budget Highlights, Cincinnati is only major city in the State that supports public transit through municipal taxes. Transit systems are typically supported by county or regional taxes. Additional appropriations to SORTA will be considered throughout the fiscal year.

CAPITAL BUDGET

Table IV: Approved 2004 Capital Budget Update

(\$ in Millions)	2004 Approved Budget	2004 Approved Budget Update	\$ Change	% Change
General Capital	\$89.5	\$79.3	(\$10.2)	-11.4%
Restricted Funds Capital	146.4	160.7	14.3	9.8%
Special Revenue Capital	1.5	1.2	(0.3)	-20.0%
Matching Capital	13.6	17.7	4.1	30.1%
Total All Funds Capital Budget	\$251.0	\$258.9	\$7.9	3.1%

CAPITAL BUDGET – GENERAL CAPITAL

The Approved 2004 Capital Budget Update totals \$258.9 million and represents an increase of \$7.9 million, or 3.1%, from the 2004 Approved Capital Budget. As shown in Table IV, the 2004 General Capital Budget decreases \$10.2 million, or 11.4%. This decrease is primarily due to a reduction of \$6.5 million in Anthem Proceeds from the 2004 Approved Budget amount due to the City Council-approved advance of \$6.5 million in 2003 for the renovation of Recreation facilities (Ordinance #52-2003). The decrease is also associated with \$4.6 million in Tax Increment Financing (TIF) projects which have been removed from the General Capital budget and will be dealt with separately. These decreases are offset by a net increase of \$0.9 million in other 2004 General Capital Budget expenditures. Appendix B provides a list of approved projects included in the 2004 Budget Update.

As noted earlier in this Update Budget Highlights section, the 2004 Budget Update includes a coordinated effort between the Consolidated Plan and Capital Budgets to leverage multiple funding sources to fund larger, high impact projects that help transform NRSA designated neighborhoods. Initiatives in the Approved 2004 Capital Budget Update that support this effort include:

- An amount of \$1.5 million from the Neighborhood Investment Reserve (Anthem) project for the City Council-approved Columbia Square project;
- An amount of \$1,000,000 for both the Avondale/Burney Ave. and Peoples Corner areas; and
- An amount of \$220,000 for the Westwood Neighborhood Business District Parking Lot from the Neighborhood Investment Reserve (Anthem) project.

Other highlights of the General Capital Budget include:

- An increase of \$397,500 for information technology investments associated with infrastructure improvements to support the Contact Request Management System (CRS) and enhanced computer system security;
- An increase of \$3.5 million for the Recreation Facilities Renovation project from the Neighborhood Investment Reserve (Anthem);
- Continuation funding to rehabilitate 200 lane miles during the 2003/2004 biennium;
- An amount of \$600,000 to complete the Findlay Market renovation project in 2004;

- An increase of \$1.1 million to comply with Americans with Disabilities Act (ADA) regulations that require newly designed ramps that are flatter, have a more pronounced landing area, and include detectable approach warnings;
- An amount of \$750,000 for a federally-required feasibility study of a possible I-71 exit at M. L. King Drive as part of a comprehensive Uptown Transportation study; and
- Funding of \$340,000 to provide \$10,000 to each of the neighborhood business districts for physical improvements.

CAPITAL BUDGET – RESTRICTED FUNDS

Changes in the Restricted Funds Capital Budget Update include the following funds:

The *Parking Facilities Fund* 2004 Capital Budget Update reflects an increase of \$1.5 million, or 12.7%, more than the 2004 Approved Parking Facilities Fund Capital Budget of \$11,475,000. The 2004 Approved Capital Budget included \$10.0 million for a project entitled “New Facility” intended for the downtown area. The “New Facility” project has been replaced with a new project entitled “Central Parkway and Vine Street Facility” for \$12.0 million which has been approved by the City Council. The Central Parkway and Vine Street Facility will be developed on Kroger-owned property on the northeast corner of Central Parkway and Vine Street. The \$2.0 million increase for the new Central Parkway and Vine Street Facility project is offset by a reduction of \$550,000 in three other projects within the Parking Facilities capital budget.

The Metropolitan Sewer District (MSD) approved capital budget update reflects \$13,199,800, or 19.9%, more than the amount in the City’s 2004 Approved Capital Budget. The MSD capital budget was approved by the Hamilton County Board of Commissioners on December 17, 2003. The Approved 2004 Capital Budget Update for MSD increases based on additional borrowing capacity in the spring 2003 bond sale based on favorable interest rates. The additional projects included in the Approved 2004 Capital Budget Update reflect projects which were already planned for in future years of the six-year capital improvement plan. The 2004 Capital Budget Update for MSD also includes the costs of the Consent Decree and the Water-in-Basements (WIB) program.

The Cable Communications Fund 2004 Capital Budget Update reflects an increase of \$261,600. This increase includes \$250,000 for the Metropolitan Area Network (MAN) project to update infrastructure to support the City’s new Contact Service Request system, and an \$11,600 increase for the CAGIS Infrastructure project. The increase for the CAGIS Infrastructure project upgrades the scanning and data base capabilities for easement and right-of-way drawings.

The increases totaling \$14,911,400 for the Parking Facilities Fund, the Metropolitan Sewer District Fund, and the Cable Communications Fund are offset by decreases of \$297,500 for the Water Works Capital Fund and a decrease of \$350,000 for the Sidewalk Assessment Fund. This accounts for the \$14.3 million increase in the Restricted Fund Capital Budget from the 2004 Approved Budget to the 2004 Approved Budget Update.

In addition to the Restricted Funds Capital Budget changes previously noted, there are changes in the Special Revenue Capital and Matching Capital categories from the Approved 2004 Capital Budget. Special Revenue Capital is comprised of the Special Housing Permanent Improvement Fund (SHPIF) and Matching Capital includes resources received from the County, State and federal government for capital projects.

For the 2004 Capital Budget Update, SHPIF supported capital projects are estimated to be \$1,183,130, which is \$335,010 less than the 2004 Approved Budget amount of \$1,518,140. The resources from this

fund are generated from fifty percent of the rental income from City property and tax increment payments and are used to support the development of market rate housing. The estimated reduction in available SHPIF resources is primarily related to a reduction in property values for tax increment assessed properties due to reassessments and appeals.

The City receives matching funds and grants and also manages State and County funds to improve the City's streets, roads, and bridges. Federal Aviation Administration matching funds are also used to support improvements at the Lunken and Blue Ash Airports. Estimated matching funds for the Approved 2004 Capital Budget Update total \$17.7 million, which is a \$4.1 million increase compared to the \$13.6 million included in the 2004 Approved Capital Budget for matching funds. The estimated increase of \$4.1 million is primarily for Federal Highway Administration and State Issue II matching funds for road and bridge projects.

CONSOLIDATED PLAN BUDGET

Table V: Approved 2004 Consolidated Plan Budget Update

	2003 Approved Budget	2004 Approved Budget	2004 Approved Budget Update
CDBG	\$20,034,550	\$19,998,000	\$19,734,890
HOME	6,860,930	5,361,000	5,241,120
ESG	591,000	590,000	596,000
HOPWA	481,000	464,000	472,000
Total Consolidated Plan Budget	<u>\$27,967,480</u>	<u>\$26,413,000</u>	<u>\$26,044,010</u>

The Approved 2004 Consolidated Plan Budget Update reflects a \$368,990, or 1.4%, decrease from the 2004 Approved Budget as originally adopted in the 2003/2004 Biennial Budget. This is the result of an expected reduction in Community Development Block Grant (CDBG) resources. Appendix C provides a list of projects by category and program included in the Approved 2004 Consolidated Plan Update and identifies changes in project funding from the Approved 2004 Budget. These project funding changes are described in detail within the Recommended 2004 Consolidated Plan Budget Update document.

In addition to specific project changes, the 2004 Budget Update focuses on funding larger, high impact projects that help transform neighborhoods. Program allocations in this budget will act as catalysts for ongoing private investment in those neighborhoods in need of revitalization. These projects will take full advantage of changes in HUD regulations that allow greater flexibility to tailor redevelopment activities to meet the needs of the citizens.

Neighborhood Revitalization Strategy Areas (NRSA) and City Redevelopment Focus Districts (CRFD) – HUD recognizes that special efforts are needed to revitalize certain neighborhoods. Regulations allow for the creation of a neighborhood revitalization strategy that includes the economic empowerment of low-income residents with respect to designated areas. The City may submit this strategy and obtain greater flexibility in the use of the CDBG funds in the revitalization areas, such as:

- **Job Creation/Retention:** Job creation/retention activities undertaken pursuant to the strategy may be qualified as benefiting all the residents of the low/moderate income area, thus eliminating the need for businesses to track income of persons that take, or are considered for, such jobs.
- **Aggregation of Housing Units:** Housing units assisted pursuant to the strategy may be considered to be part of a single structure. In other words, as long as over 51% of the housing units created benefit low and moderate-income persons, not every project assisted needs to be for the benefit of low and moderate-income persons. This facilitates mixed income neighborhoods.
- **Aggregate Public Benefit Standard Exemption:** The City may reduce public benefit reporting to HUD on economic development activities carried out under the strategy.
- **Public Service Cap Exemption:** Public services carried out pursuant to the strategy by a Community-Based Development Organization (CBDO) will be exempt from the CDBG regulatory cap on public services expenditures (15% of CDBG resources).
Neighborhoods in need of revitalization, but not qualified to be NRSA's, may be designated City Redevelopment Focus Districts (CRFD) by the City Council.

TAXES AND FEES

The 2004 Budget Update reflects the City Council-approved property tax rollback to the 2001 revenue level. This results in a decrease of the property tax millage rate from 5.27 mills to 5.0 mills. The property tax rollback decreased revenues by approximately \$1.9 million compared to the approved 2004 budget estimate.

Consistent with previously planned rate increases and the 2003/2004 Approved Budget, the Greater Cincinnati Water Works (GCWW) plans a 3% rate increase in 2004. It is expected that future rate increases will range 3-4% or more annually to support water service, maintain sufficient debt service coverage ratios, and provide an adequate fund balance necessary to maintain the current bond rating. The 2004 rate increase will primarily support employee benefit cost increases and continued investment in infrastructure.

The Metropolitan Sewer District (MSD) Fund revenue estimate has been increased by \$16.0 million, from the 2004 Approved Budget revenue estimate of \$133.4 million to \$149.4 million. This increase is primarily attributable to a 5% rate increase associated with continuing operations and debt service requirements and additional 7% rate increase required as a result of the Consent Decree approved by the City and Hamilton County. The major component of the Consent Decree is the remediation of Combined Sewer Overflows (CSOs) and Sanitary Sewer Overflows (SSOs) that occur when large storms generate wastewater volume in excess of the sewer system's capacity. In addition to the proposals included in the Consent Decree, also approved by the County is a comprehensive Water-In-Basement (WIB) response program.

CITY STAFFING

A total of 6,507.9 full-time equivalent positions (FTE) are reflected in Approved 2004 Budget Update. However, it should be noted that the 2004 Budget Motion dated December 15, 2003 included the reduction of \$2 million in General Fund "middle management" positions. The administration will submit to the City Council a report reflecting the proposed actions to achieve the \$2 million savings. Department approved FTE levels will be adjusted at that time.

Notwithstanding these pending reductions, the Approved 2004 Budget Update staffing level reflects an increase of 32.0 FTE over the previously approved 2004 budget and is primarily due to City Council-approved actions in 2003 as well as grant supported FTE within the Restricted Funds. The Recommended 2004 Operating Budget Update Report includes a detailed description of FTE changes for each department. This report is available on the City's website. In addition to the changes described in the Recommended 2004 Operating Budget Update Report, the City Council approved in the 2004 Budget Update the addition of a position within the Law Department to establish a Neighborhood Prosecution Division to address neighborhood blight.

After taking into consideration approved staffing changes and grants approved by the City Council during 2003 and the 2004 Budget Update changes, the Approved 2004 Budget Update staffing plan represents a net decrease of 1.9 FTE when compared to the complement of City staff in the Recommended 2004 Budget Update submitted to the City Council. These planned changes in 2004 are the result of new revenue supported activities offset by operational efficiencies and are shown in Table VI.

Table VI: 2004 FTE Changes (Not previously approved)

Department	FTE Change	Comment
Water Works	6.5	Revenue Supported Butler County Service Expansion
Law	2.0	Revenue Supported Administrative Hearings & Neighborhood Prosecution Program
Community Development & Planning	(0.1)	Efficiency Reduction
Health	(0.4)	Efficiency Reduction
Buildings & Inspections	(1.0)	Efficiency Reduction
Human Resources	(2.0)	Elimination of the Municipal Investigations Function
Sewers	(2.5)	Efficiency Reduction
Public Services	(4.4)	Efficiency Reduction
Total	(1.9)	

The Approved 2004 staffing level continues to demonstrate a commitment to public safety and a reduction in non-public safety City staffing. As shown in Table VII, the Approved 2004 Budget Update General Fund staffing level of 3,840.5 FTE reflects a net decrease of 318.6 FTE from the 2000 Approved Budget. A total of 383.8 non-public safety FTE have been eliminated since the 2000 budget. During this same period, there was an increase of 65.2 FTE for Police and Fire. Public safety FTE account for 58.6% of General Fund staffing in the Approved 2004 Budget Update. As noted earlier, additional non-public safety FTE reductions are anticipated to implement the \$2 million savings target reflected in the December 15, 2003 Budget Motion.

Table VII: General Fund FTE Change 2000-2004

	2000 Approved Budget	2004 Approved Budget Update	FTE Change From 2000 Budget
Public Safety FTE	2,185.9	2,251.1	65.2
Non-Public Safety FTE	<u>1,973.2</u>	<u>1,589.4</u>	<u>-383.8</u>
Total General Fund FTE	4,159.1	3,840.5	-318.6

SIX-YEAR GENERAL FUND FORECAST

The 2003/2004 Approved Budget for the General Fund was based on the six-year financial forecast of resources and expenditures developed with the assistance of Standard & Poor's/DRI (now Global Insight). Table VIII shows the Six-Year General Fund Forecast, which appeared in the 2003/2004 Approved Budget. Given the assumptions at that time, from 2003-2008 revenue was expected to increase by an annual average of 3.4% and expenditures were expected to increase by an annual average of 2.8%. Modest operating surpluses were expected each year and the cumulative carryover was expected to grow.

Table VIII: 2003/2004 Approved Six-Year General Fund Forecast

(\$ in Thousands)	2003	2004	2005	2006	2007	2008
	Budget	Budget	Forecast	Forecast	Forecast	Forecast
Revenue	\$307,615	\$315,522	\$325,477	\$339,544	\$351,879	\$363,520
Prior Year Carryover Resources	6,556	4,692	4,079	4,854	9,593	17,479
	<u>\$314,171</u>	<u>\$320,214</u>	<u>\$329,556</u>	<u>\$344,398</u>	<u>\$361,472</u>	<u>\$380,999</u>
Operating Expenditures	<u>\$312,502</u>	<u>\$319,217</u>	<u>\$329,464</u>	<u>\$339,710</u>	<u>\$349,045</u>	<u>\$358,446</u>
Total Expenditures and Transfers	\$312,502	\$319,217	\$329,464	\$339,710	\$349,045	\$358,446
Operating Surplus	\$1,669	\$997	\$92	\$4,688	\$12,427	\$22,553
Expenditure Savings/ Cancelled Encumbrances	<u>3,023</u>	<u>3,082</u>	<u>4,762</u>	<u>4,905</u>	<u>5,052</u>	<u>5,204</u>
Carryover	\$4,692	\$4,079	\$4,854	\$9,593	\$17,479	\$27,757

Table IX shows the Revised Six-Year General Fund Forecast for the Approved 2004 Budget Update, which includes significant revenue and expenditure changes. Given the new assumptions, from 2003-2008 revenue is expected to increase by an annual average of 2.6% and expenditures are expected to increase by an annual average of 3.9%. Because expenditure growth outpaces revenue growth, there are operating deficits each year and the cumulative deficit is expected to grow significantly.

Based on the revised forecast and beginning in 2005, approximately \$15 million in permanent annual revenue increases and/or expenditure reductions need to occur to balance each year through 2008. For example, a permanent budget expenditure reduction of about 5% beginning in 2005 would be required to achieve balanced annual budgets through 2008. This reduction is in addition to the 1% annual savings, which the City historically achieves annually. The lack of a carryover balance in the General Fund will also hinder the City's ability to achieve a targeted carryover/reserve balance of 10% of revenue.

Table IX: 2003/2004 Revised Six-Year General Fund Forecast

(\$ in Thousands)	2003	2004	2005	2006	2007	2008
	Estimate	Estimate	Forecast	Forecast	Forecast	Forecast
Revenue	\$313,260	\$313,949	\$323,590	\$334,252	\$344,157	\$355,862
Transfers In	5,870	1,000	0	0	0	0
Prior Year Carryover	10,220	15,548	3,648	(10,789)	(25,846)	(42,768)
Total Resources	<u>\$329,350</u>	<u>\$330,497</u>	<u>\$327,238</u>	<u>\$323,463</u>	<u>\$318,311</u>	<u>\$313,094</u>
Operating Expenditures	\$312,460	\$329,610	\$341,245	\$352,640	\$364,529	\$376,943
Transfer Expenditures	<u>5,870</u>	<u>485</u>	<u>145</u>	<u>145</u>	<u>145</u>	<u>145</u>
Total Expenditures	<u>\$318,330</u>	<u>\$330,095</u>	<u>\$341,390</u>	<u>\$352,785</u>	<u>\$364,674</u>	<u>\$377,088</u>
Operating Surplus	\$11,020	\$402	(\$14,152)	(\$29,322)	(\$46,363)	(\$63,994)
Expenditure Savings & Cancelled Encumbrances	<u>4,528</u>	<u>3,246</u>	<u>3,362</u>	<u>3,476</u>	<u>3,595</u>	<u>3,719</u>
Estimated Carryover	\$15,548	\$3,648	(\$10,789)	(\$25,846)	(\$42,768)	(\$60,274)

The original forecast was completed in April 2002. It is expected that a new forecast will be completed in spring 2004 in anticipation of the 2005/2006 Biennial Budget. The following are current forecast assumptions:

- Revenue includes current 2003 estimates and 2004 estimates as described in the Recommended 2004 Operating Budget Update Report;
- Expenditure savings each year are based on 1% of the budget, exclusive of the Cincinnati Public Schools payment;
- The carryover balance includes available cash;
- The personnel cost inflation rate is 3%, except for the current labor contracts which have greater increases;
- The non-personnel cost inflation rate is based on the original Standard and Poor's/DRI estimates;
- Employer Cincinnati Retirement System cost is 11% of personnel cost;
- Employee health care benefit cost increases by 25% in 2003, 12% in 2004, and 10% thereafter; and
- Other employee benefits increase by 3% annually.

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PART III

UPDATE BUDGET DETAIL

The City Departmental Organization charts on pages 41 through 59 show the structure of the various city departments, the staffing, and budgets. In addition to the departmental detail the following financial schedules are provided:

The "General Fund Budget Summary - Update" on page 60 lists the approved 2004 operating budgets for the General Fund, by department, compared to the 2003 Approved Budget and the 2004 budget approved when the biennial budget was first approved by the City Council. Non-Departmental budgets for the General Fund are shown separately. This table does not include internal service funds because the revenue is received from interdepartmental billing for services. For example, the City Hall printing services fund is not included because the in-house printing costs are already in the non-personnel budgets of other departments.

The "Operating Budgets by Fund – Update" on page 61 provides the approved 2004 operating budgets for the General Fund, all of the Appropriated Restricted Funds, and the Non-Appropriated Restricted Funds compared to the 2003 Approved Budget and the 2004 budget approved when the biennial budget was first approved by the City Council.

The "All Funds Operating Budget Summary – Update" on page 62 lists the approved 2004 operating budgets, by department, compared to the 2003 Approved Budget and the 2004 budget approved when the biennial budget was first approved by the City Council. Non-Departmental budgets for all funds are shown separately. Like the "General Fund Budget Summary - Update" table, this table does not include internal service funds because the revenue is received from interdepartmental billing for services.

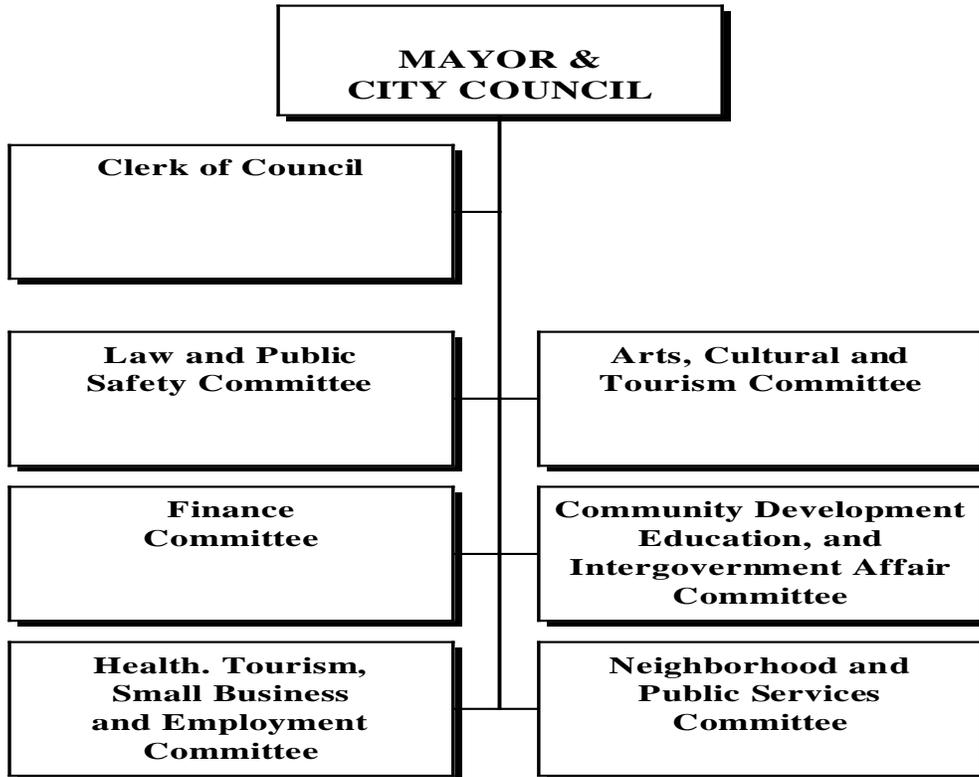
The "All Funds Capital Budget – Update" on page 63 lists by Fund, the approved 2004 capital budget update compared to the 2004 capital budget approved when the biennial budget was first approved by the City Council.

The "Consolidated Plan Budget – Update" on page 64 lists, by Consolidated Plan funding component, the approved 2004 consolidated plan budget update compared to the 2004 consolidated plan budget approved when the biennial budget was first approved by the City Council.

The "Approved Staffing Plan – Update" on page 65 lists, by department, the number of full-time equivalent (FTE) positions funded in the 2002, 2003, and 2004 budgets of the General Fund, Other Funds, and All Funds.

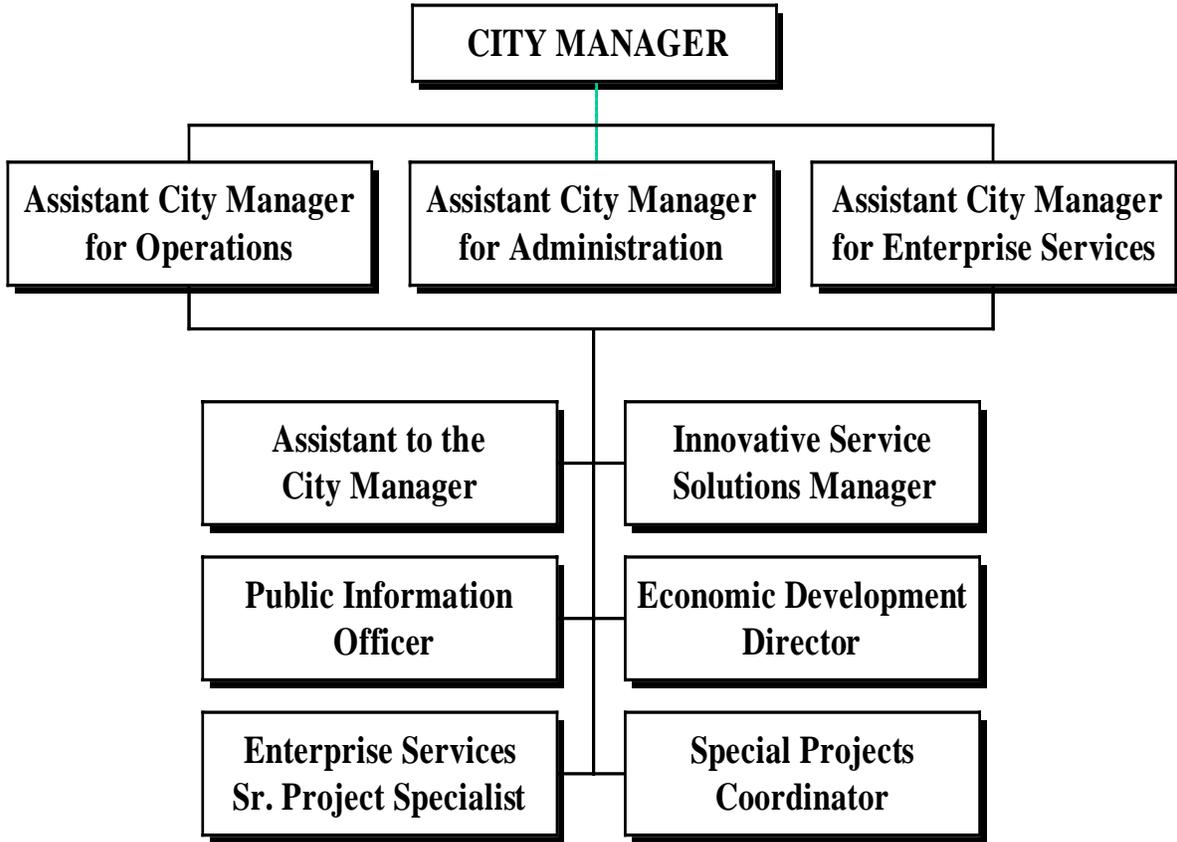
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MAYOR AND CITY COUNCIL



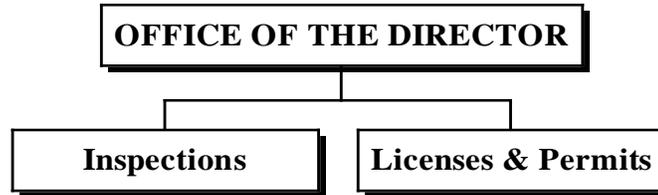
Operating Budget	
General Fund	\$2,841,650
Restricted Funds	-----
Operating Total	\$2,841,650
Total Full-Time Equivalent Positions	41.0

OFFICE OF THE CITY MANAGER



Operating Budget	
General Fund	\$1,741,260
Restricted Funds	<u>378,460</u>
Operating Total	\$2,119,720
Total Full-Time Equivalent Positions	24.0

DEPARTMENT OF BUILDINGS AND INSPECTIONS

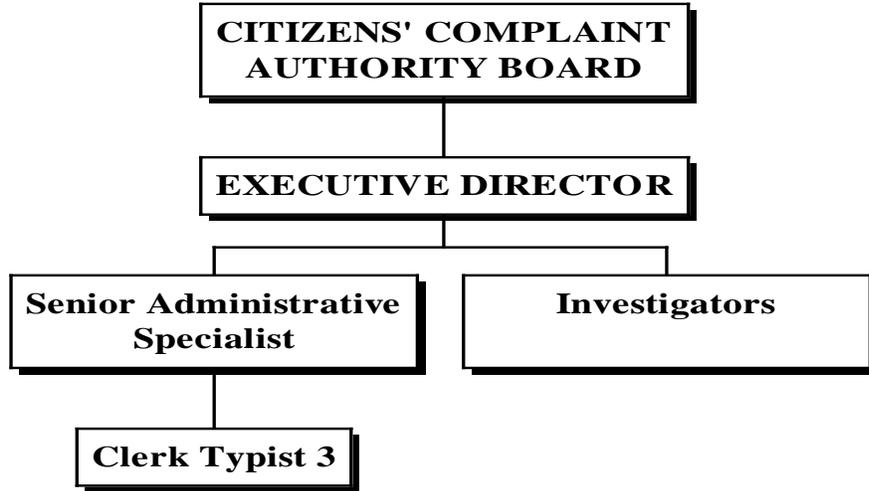


Operating Budget	
General Fund	\$5,247,720
Restricted Funds	<u>44,200</u>
Operating Total	\$5,291,920
Consolidated Plan Projects ¹	\$914,970
Capital Projects ²	\$83,000
Total Full-Time Equivalent Positions	101.0

¹ A list of Consolidated Plan projects by department is included in Appendix D.

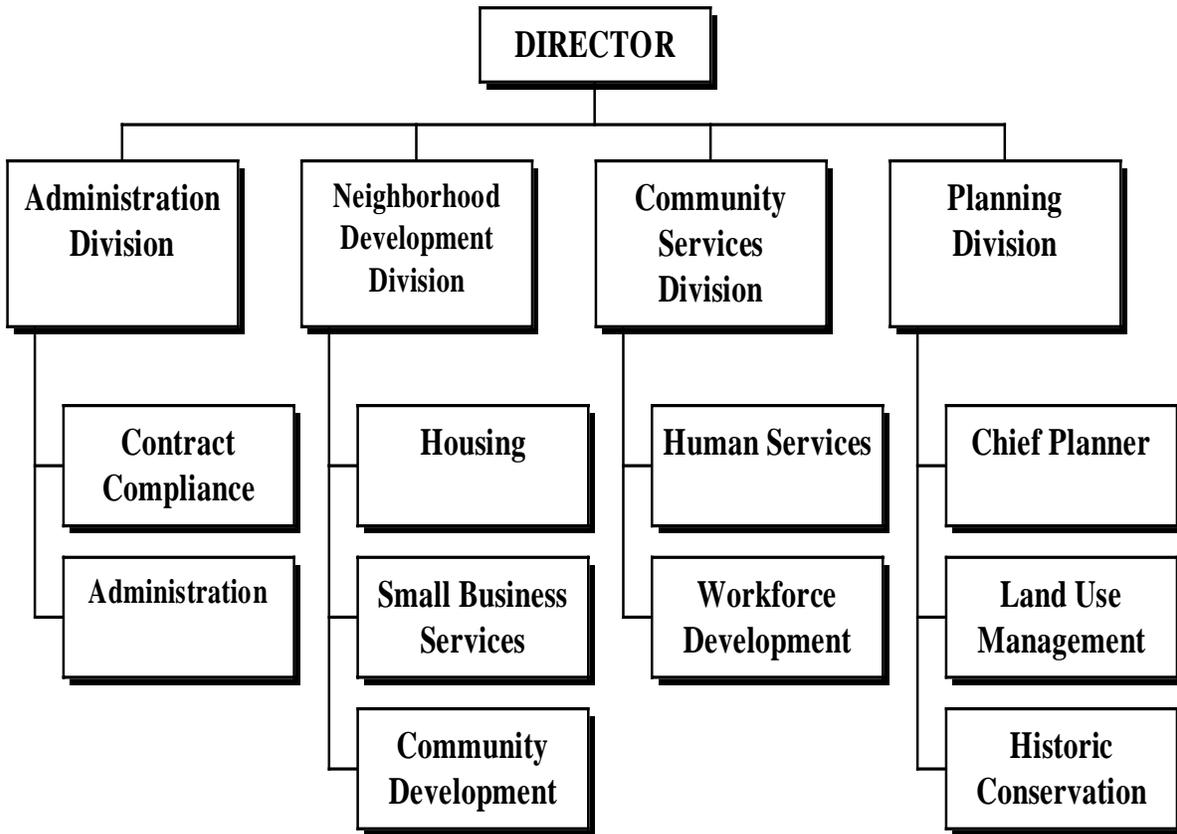
² A list of Capital projects by department is included in Appendix B.

OFFICE OF CITIZENS' COMPLAINT AUTHORITY



Operating Budget	
General Fund	\$559,990
Restricted Funds	-----
Operating Total	\$559,990
Total Full-Time Equivalent Positions	9.7

DEPARTMENT OF COMMUNITY DEVELOPMENT & PLANNING

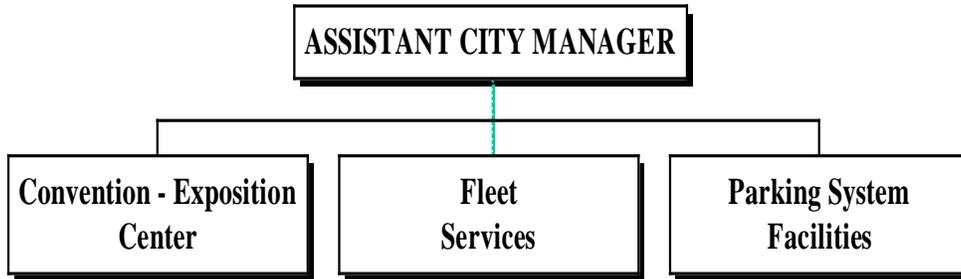


Operating Budget	
General Fund	\$9,072,460
Restricted Funds	<u>5,978,160</u>
Operating Total	\$15,050,620
Consolidated Plan Projects ¹	\$20,233,180
Capital Projects ²	\$21,245,000
Total Full-Time Equivalent Positions	83.5

¹ A list of Consolidated Plan projects by department is included in Appendix D.

² A list of Capital projects by department is included in Appendix B.

DEPARTMENT OF ENTERPRISE SERVICES

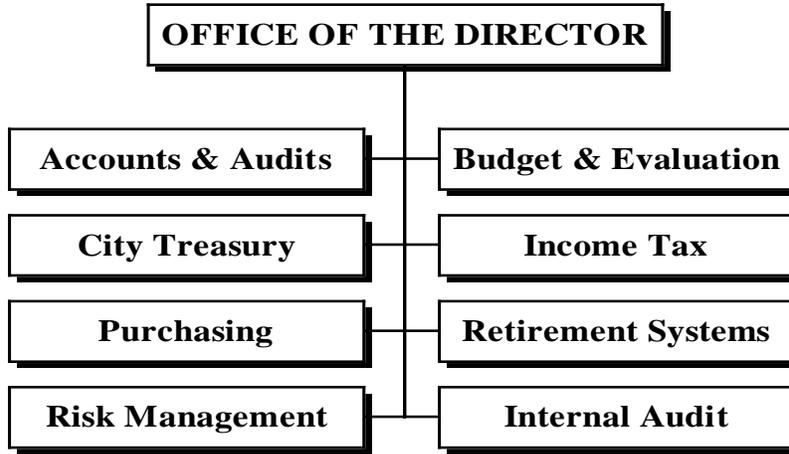


Operating Budget	
General Fund	-----
Restricted Funds	<u>\$9,515,690</u>
Operating Total	\$9,515,690
Internal Service Funds ¹	\$12,185,230
Capital Projects ²	\$19,029,100
Total Full-Time Equivalent Positions	245.2

¹ The Department of Enterprise Services includes the Fleet Services internal service fund.

² A list of Capital projects by department is included in Appendix B.

DEPARTMENT OF FINANCE



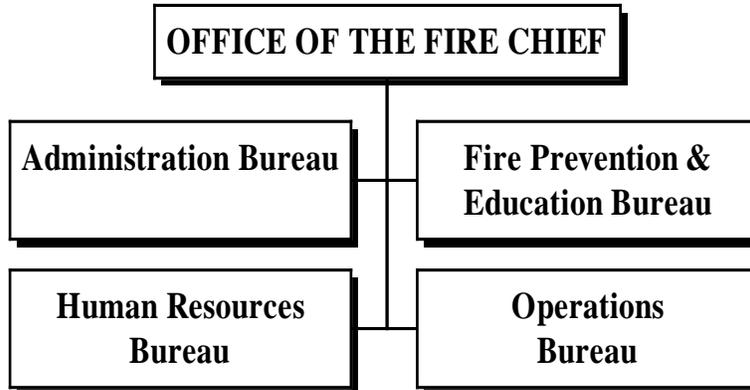
Operating Budget	
General Fund	\$8,260,250
Restricted Funds	<u>2,053,570</u>
Operating Total	\$10,313,820
Internal Service Funds ¹	\$3,845,810
Consolidated Plan Projects ²	\$15,000
Capital Projects ³	\$528,000
Total Full-Time Equivalent Positions	184.0

¹ The Finance Department includes the Printing Services, Stores, and Employee Safety internal service funds.

² A list of Consolidated Plan projects by department is included in Appendix D.

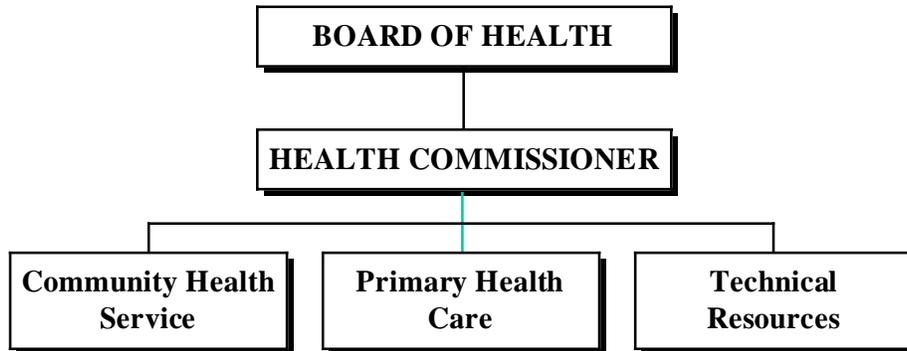
³ A list of Capital projects by department is included in Appendix B.

DEPARTMENT OF FIRE



Operating Budget	
General Fund	\$58,318,940
Restricted Funds	-----
Operating Total	\$58,318,940
Total Full-Time Equivalent Positions	853.6

DEPARTMENT OF HEALTH

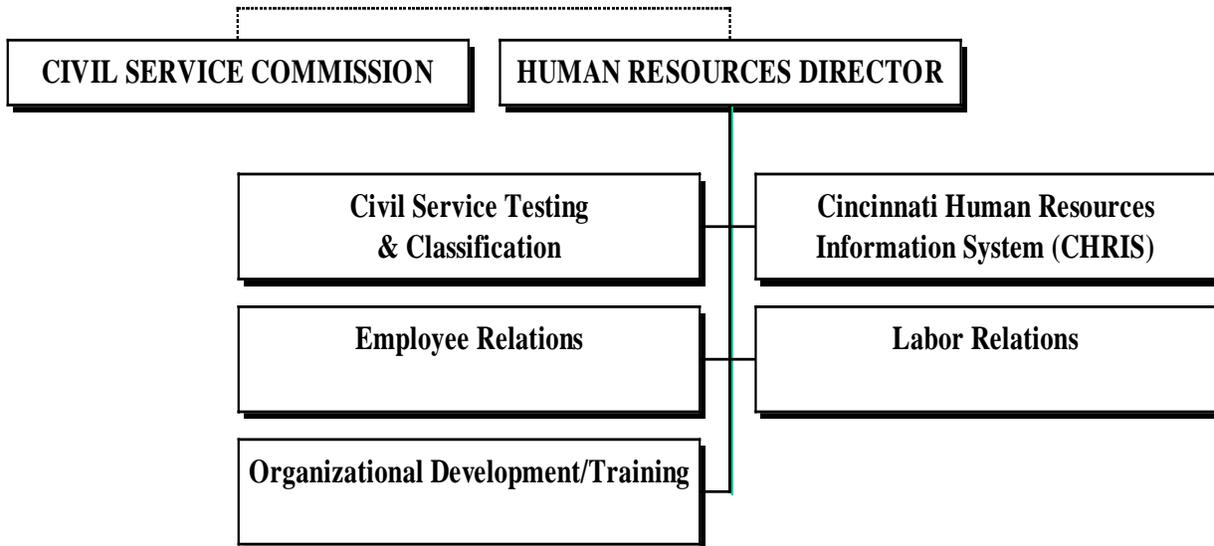


Operating Budget	
General Fund	\$21,735,650
Restricted Funds	<u>13,736,470</u>
Operating Total	\$35,472,120
Consolidated Plan Projects ¹	\$225,000
Capital Projects ²	\$393,000
Total Full-Time Equivalent Positions	545.5

¹ A list of Consolidated Plan projects by department is included in Appendix D.

² A list of Capital projects by department is included in Appendix B.

DEPARTMENT OF HUMAN RESOURCES



Operating Budget	
General Fund	\$1,881,290
Restricted Funds	<u>191,570</u>
Operating Total	\$2,072,860
Total Full-Time Equivalent Positions	32.2

DEPARTMENT OF LAW

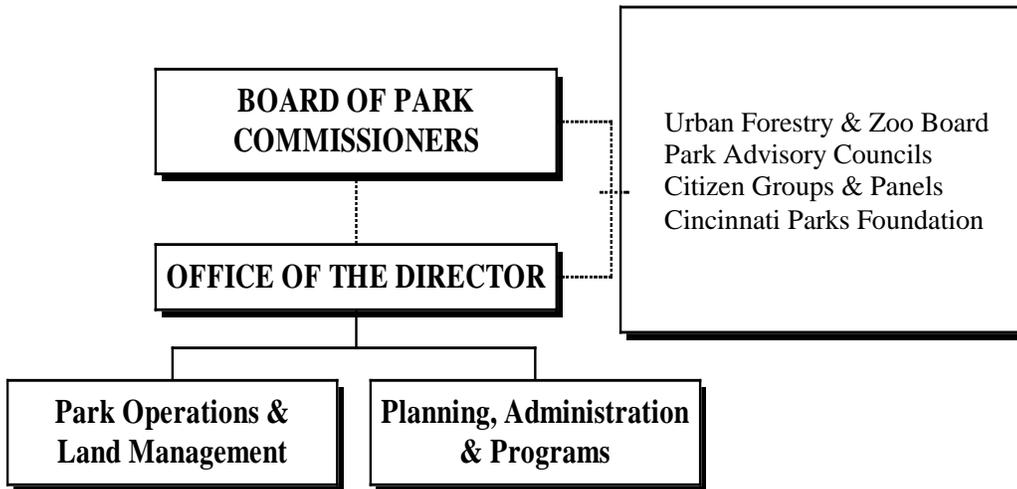


Operating Budget	
General Fund	\$4,620,200
Restricted Funds	<u>463,620</u>
Operating Total	\$5,083,820
Internal Service Funds ¹	\$322,000
Consolidated Plan Projects ²	\$187,000
Total Full-Time Equivalent Positions	82.2

¹ The Law Department includes the Property Management internal service fund.

² A list of Consolidated Plan projects by department is included in Appendix D.

DEPARTMENT OF PARKS

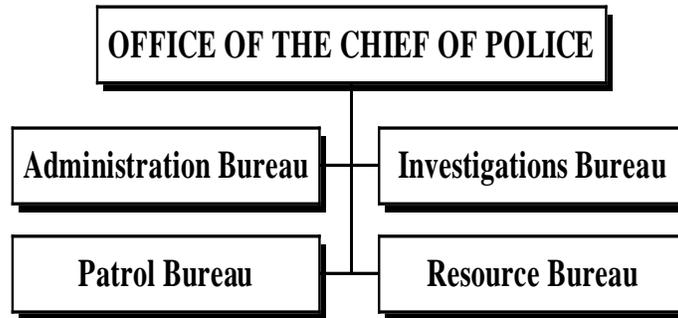


Operating Budget	
General Fund	\$4,689,720
Restricted Funds	<u>3,674,420</u>
Operating Total	\$8,364,140
Consolidated Plan Projects ¹	\$175,000
Capital Projects ²	\$3,398,500
Total Full-Time Equivalent Positions	154.7

¹ A list of Consolidated Plan projects by department is included in Appendix D.

² A list of Capital projects by department is included in Appendix B.

DEPARTMENT OF POLICE

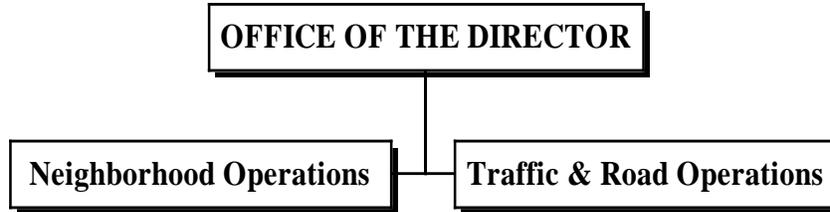


Operating Budget	
General Fund	\$89,429,880
Restricted Funds	<u>2,878,320</u>
Operating Total	\$92,308,200
Consolidated Plan Projects ¹	\$100,000
Capital Projects ²	\$856,000
Total Full-Time Equivalent Positions	1,397.5

¹ A list of Consolidated Plan projects by department is included in Appendix D.

² A list of Capital projects by department is included in Appendix B.

DEPARTMENT OF PUBLIC SERVICES

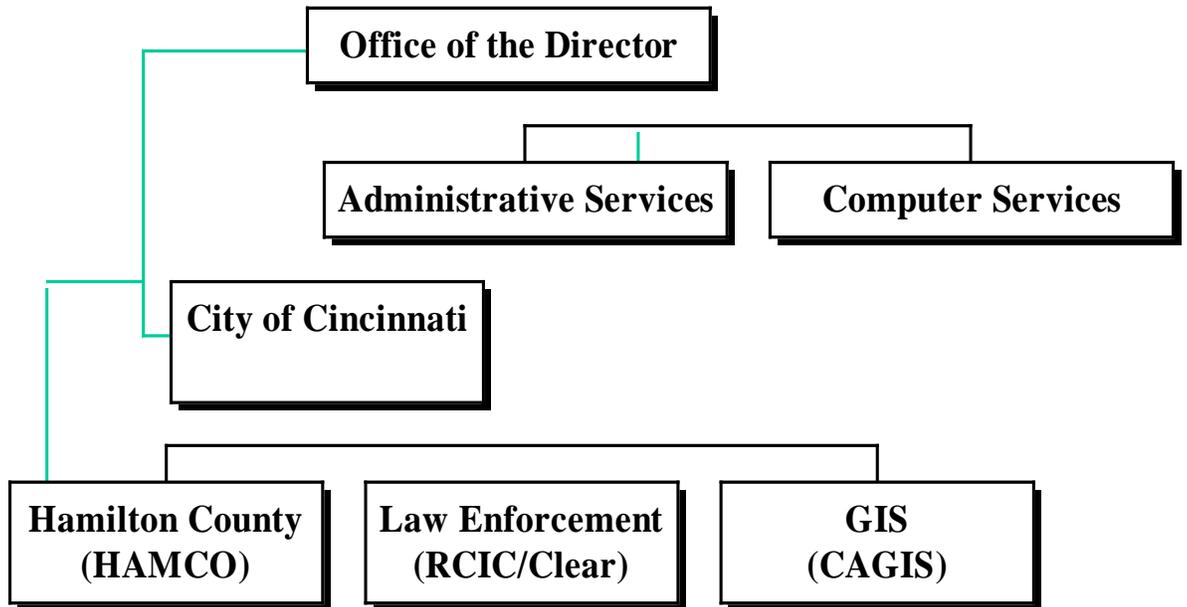


Operating Budget	
General Fund	\$21,238,170
Restricted Funds	<u>13,730,910</u>
Operating Total	\$34,969,080
Consolidated Plan Projects ¹	\$120,400
Capital Projects ²	\$5,350,000
Total Full-Time Equivalent Positions	533.3

¹ A list of Consolidated Plan projects by department is included in Appendix D.

² A list of Capital projects by department is included in Appendix B.

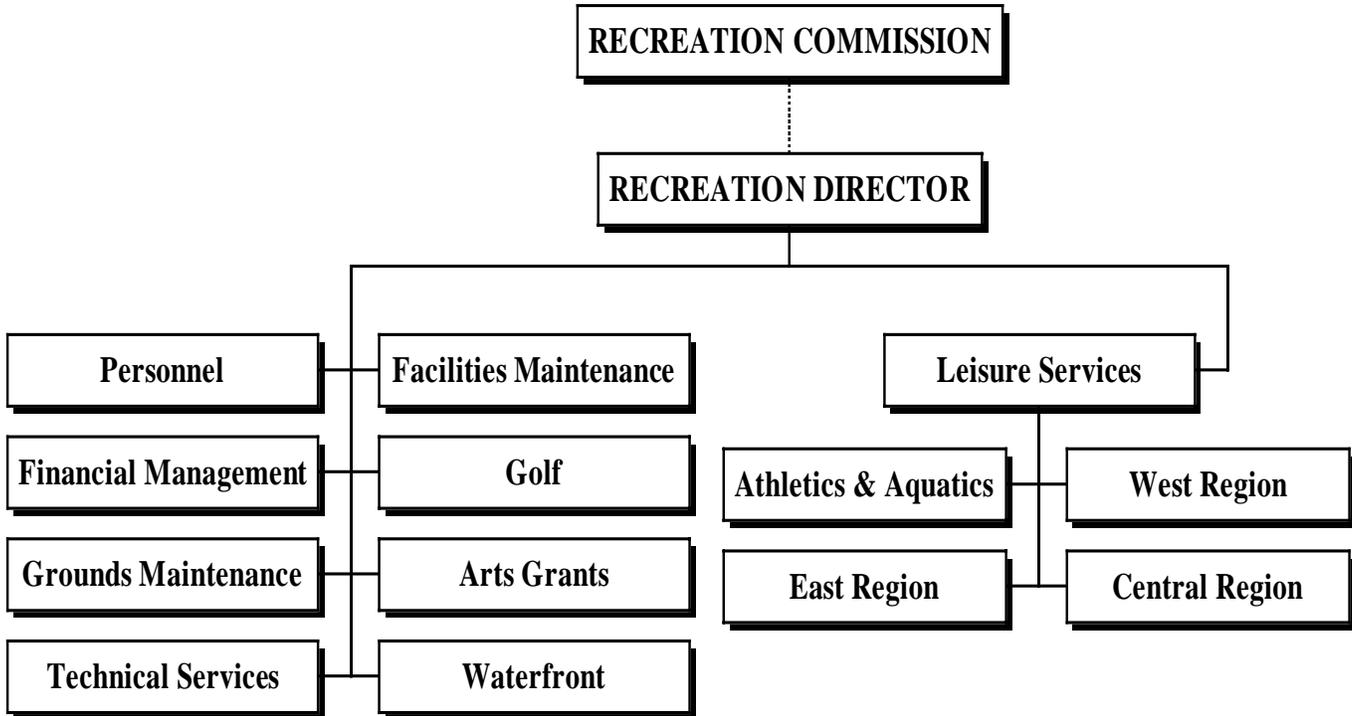
REGIONAL COMPUTER CENTER



Operating Budget	
General Fund	\$4,342,920
Restricted Funds	<u>1,831,110</u>
Operating Total	\$6,174,030
Capital Projects ¹	\$5,148,900
Total Full-Time Equivalent Positions	200.0

¹ A list of Capital projects by department is included in Appendix B.

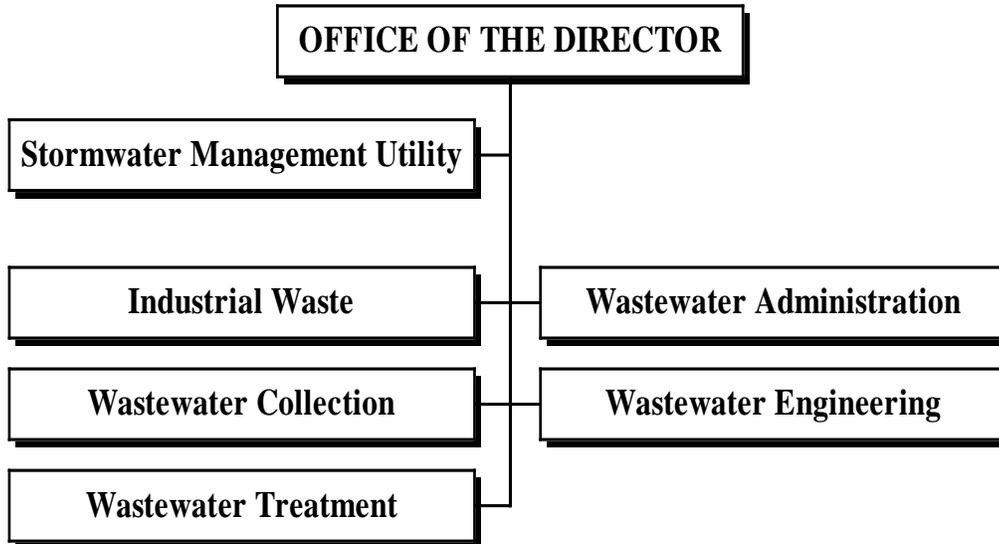
DEPARTMENT OF RECREATION



Operating Budget	
General Fund	\$14,877,270
Restricted Funds	<u>10,183,190</u>
Operating Total	\$25,060,460
Capital Projects ¹	\$13,003,400
Total Full-Time Equivalent Positions	454.8

¹ A list of Capital projects by department is included in Appendix B.

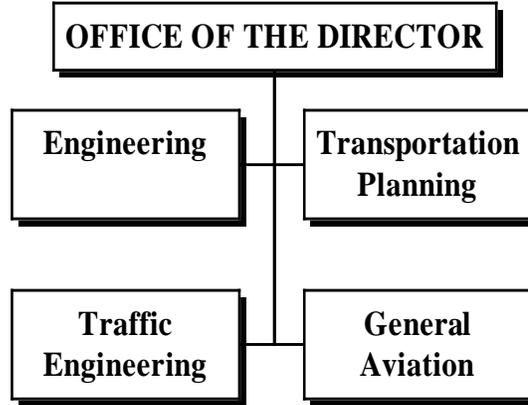
DEPARTMENT OF SEWERS



Operating Budget	
General Fund	-----
Restricted Funds	<u>\$94,247,430</u>
Operating Total	\$94,247,430
Capital Projects ¹	\$81,137,500
Total Full-Time Equivalent Positions	721.5

¹ A list of Capital projects by department is included in Appendix B.

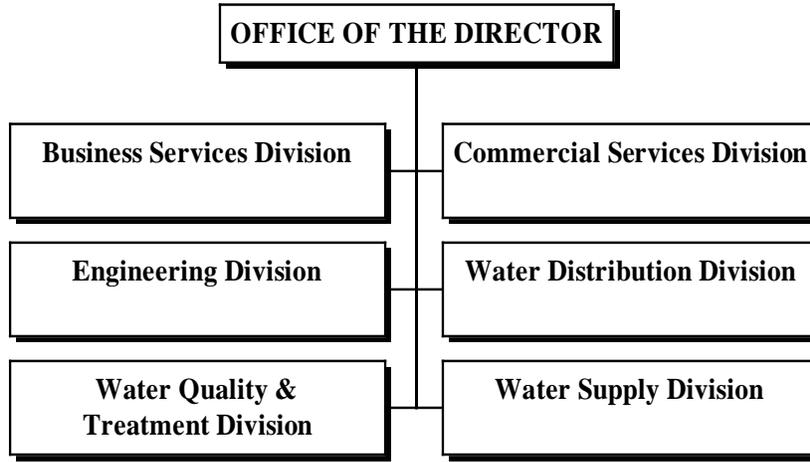
DEPARTMENT OF TRANSPORTATION & ENGINEERING



Operating Budget	
General Fund	\$3,026,170
Restricted Funds	<u>7,040,810</u>
Operating Total	\$10,066,980
Capital Projects ¹	\$25,764,200
Total Full-Time Equivalent Positions	197.0

¹ A list of Capital projects by department is included in Appendix B.

GREATER CINCINNATI WATER WORKS



Operating Budget	
General Fund	-----
Restricted Funds	<u>\$56,869,590</u>
Operating Total	\$56,869,590
Capital Projects ¹	\$63,995,000
Total Full-Time Equivalent Positions	647.4

¹ A list of Capital projects by department is included in Appendix B.

General Fund Budget Summary - Update

Agency/Account	2003 Approved Budget	2004 Approved Budget	2004 Update Change	2004 Approved Update
City Council	\$1,425,000	\$1,438,590	(\$35,450)	\$1,403,140
Office of the Mayor	442,990	446,000	(10,370)	435,630
Clerk of Council	822,830	1,045,470	(42,590)	1,002,880
City Manager				
Central Office	1,454,900	1,496,690	(157,830)	1,338,860
Economic Development Division	0	0	257,540	257,540
Managed Competition Coordinator	0	0	144,860	144,860
Buildings & Inspections	5,252,540	5,411,810	(164,090)	5,247,720
Citizens' Complaint Authority	560,210	583,730	(23,740)	559,990
Community Develop. & Planning	10,142,400	10,363,720	(1,291,260)	9,072,460
Finance	8,225,290	8,529,390	(269,140)	8,260,250
Fire	54,987,660	56,501,970	1,816,970	58,318,940
Health	22,427,210	22,517,930	(782,280)	21,735,650
Human Resources	1,975,780	2,030,430	(149,140)	1,881,290
Law	4,474,010	4,574,170	46,030	4,620,200
Parks	4,687,530	4,772,060	(82,340)	4,689,720
Police	85,268,020	87,637,320	1,792,560	89,429,880
Public Services	20,273,690	20,215,290	1,022,880	21,238,170
Recreation	14,503,370	14,582,530	294,740	14,877,270
Regional Computer Center	3,725,880	3,860,710	482,210	4,342,920
Transportation and Eng.	2,954,580	3,069,450	(43,280)	3,026,170
TOTAL ALL DEPARTMENTS	<u>\$243,603,890</u>	<u>\$249,077,260</u>	<u>\$2,806,280</u>	<u>\$251,883,540</u>
Cincinnati Public Schools	\$5,000,000	\$5,000,000	\$0	\$5,000,000
Employee Benefits & Pensions	56,866,290	58,607,580	7,174,940	65,782,520
Non-Departmental Accounts	6,532,000	6,532,000	412,300	6,944,300
Reserve for Contingencies	500,000	0	0	0
TOTAL NON-DEPARTMENTAL	<u>\$68,898,290</u>	<u>\$70,139,580</u>	<u>\$7,587,240</u>	<u>\$77,726,820</u>
GRAND TOTAL	<u><u>\$312,502,180</u></u>	<u><u>\$319,216,840</u></u>	<u><u>\$10,393,520</u></u>	<u><u>\$329,610,360</u></u>

Operating Budgets by Fund - Update

Fund	Fund Name	2003 Approved Budget	2004 Approved Budget	2004 Approved Change	2004 Approved Update
050	General Fund	\$312,502,180	\$319,216,840	\$10,393,520	\$329,610,360
101	Water Works	\$92,612,190	\$96,020,420	\$1,648,870	\$97,669,290
102	Parking Facilities	7,851,650	7,936,730	1,386,050	9,322,780
103	Convention Center	4,890,790	4,961,500	(483,980)	4,477,520
104	General Aviation	1,453,830	1,477,350	131,380	1,608,730
105	Municipal Golf	6,492,310	6,480,100	(159,950)	6,320,150
107	Stormwater Management	7,219,230	7,238,670	42,250	7,280,920
151	Bond Retirement	65,917,000	60,520,000	30,566,110	91,086,110
301	Street Construction	7,905,110	7,888,940	737,870	8,626,810
302	Income Tax-Infrastructure	13,304,480	12,638,790	1,473,400	14,112,190
303	Parking Meter	2,360,620	1,317,570	300,430	1,618,000
304	Community Dev. Block Grant	3,125,180	3,185,190	288,270	3,473,460
306	Motor Vehicle License Tax	2,969,900	2,650,620	(42,340)	2,608,280
318	Sawyer Point	1,177,360	1,180,500	4,200	1,184,700
323	Recreation Special Activities	3,249,780	3,252,410	(65,820)	3,186,590
395	Health Services	4,643,410	4,266,920	95,060	4,361,980
424	Cable Communications	1,620,720	1,663,790	442,490	2,106,280
701	Metropolitan Sewer District	129,459,680	134,933,870	9,914,560	144,848,430
759	Income Tax-Transit	36,336,330	37,759,790	(27,676,100)	10,083,690
APPROPRIATED RESTRICTED		\$392,589,570	\$395,373,160	\$18,602,750	\$413,975,910
NON-APPROPRIATED RESTRICTED		\$19,716,700	\$20,009,510	\$1,793,560	\$21,803,070
RESTRICTED FUNDS TOTAL		\$412,306,270	\$415,382,670	\$20,396,310	\$435,778,980
TOTAL ALL FUNDS		\$724,808,450	\$734,599,510	\$30,789,830	\$765,389,340

Note: Community Development Block Grant amounts above are not included within the Budget Highlights section of this report.

All Funds Operating Budget Summary - Update

Agency/Account	2003 Approved Budget	2004 Approved Budget	2004 Update Change	2004 Approved Update	Change 2003 to 2004 Update
City Council	\$1,425,000	\$1,438,590	(\$35,450)	\$1,403,140	-1.5%
Office of the Mayor	442,990	446,000	(10,370)	435,630	-1.7%
Clerk of Council	822,830	1,045,470	(42,590)	1,002,880	21.9%
City Manager					
Central Office	1,786,480	1,839,260	(121,940)	1,717,320	-3.9%
Economic Development Division	0	0	257,540	257,540	N/A
Managed Competition Coordinator	0	0	144,860	144,860	N/A
Buildings & Inspections	5,295,590	5,455,980	(164,060)	5,291,920	-0.1%
Citizens' Complaint Authority	560,210	583,730	(23,740)	559,990	0.0%
Community Develop. & Planning	16,973,550	17,214,600	(2,163,980)	15,050,620	-11.3%
Enterprise Services	9,530,380	9,643,030	(127,340)	9,515,690	-0.2%
Finance	10,273,030	10,600,810	(286,990)	10,313,820	0.4%
Fire	54,987,660	56,501,970	1,816,970	58,318,940	6.1%
Health	35,826,470	35,699,730	(227,610)	35,472,120	-1.0%
Human Resources	2,129,100	2,191,560	(118,700)	2,072,860	-2.6%
Law	4,917,180	5,027,450	56,370	5,083,820	3.4%
Parks	8,142,250	8,131,010	233,130	8,364,140	2.7%
Police	86,742,270	89,118,620	3,189,580	92,308,200	6.4%
Public Services	35,231,460	33,820,050	1,149,030	34,969,080	-0.7%
Recreation	24,917,360	25,015,790	44,670	25,060,460	0.6%
Regional Computer Center	5,218,650	5,376,550	797,480	6,174,030	18.3%
Sewers	83,393,650	86,284,630	7,962,800	94,247,430	13.0%
SORTA	35,525,250	36,957,890	(27,560,950)	9,396,940	-73.5%
Transportation and Eng.	9,581,960	10,033,630	33,350	10,066,980	5.1%
Water Works	54,292,170	55,914,530	955,060	56,869,590	4.7%
TOTAL ALL DEPARTMENTS	\$488,015,490	\$498,340,880	(\$14,242,880)	\$484,098,000	-0.8%
Cincinnati Public Schools	\$5,000,000	\$5,000,000	\$0	\$5,000,000	0.0%
Debt Service	141,752,240	139,279,130	30,439,780	169,718,910	19.7%
Employee Benefits & Pensions	74,488,390	76,893,650	12,390,420	89,284,070	19.9%
General Fund Overhead	6,474,760	6,464,760	609,510	7,074,270	9.3%
Non-Departmental Accounts	8,577,570	8,621,090	1,343,000	9,964,090	16.2%
Reserve for Contingencies	500,000		250,000	250,000	-50.0%
TOTAL NON-DEPARTMENTAL	\$236,792,960	\$236,258,630	\$45,032,710	\$281,291,340	18.8%
GRAND TOTAL	\$724,808,450	\$734,599,510	\$30,789,830	\$765,389,340	5.6%

Note: Community Development Block Grant amounts above are not included within the Budget Highlights section of this report.

All Funds Capital Budget - Update

Agency/Account	2004 Approved Budget	2004 Update Change	2004 Approved Update
GENERAL CAPITAL			
Capital Improvement Projects	\$89,507,000	(\$10,214,300)	\$79,292,700
Debt Service	8,570,000	0	8,570,000
TOTAL GENERAL CAPITAL	\$98,077,000	(\$10,214,300)	\$87,862,700
RESTRICTED CAPITAL FUNDS			
Parking Facilities	\$11,475,000	\$1,450,000	\$12,925,000
General Aviation	460,000	0	460,000
Stormwater Management	1,756,000	0	1,756,000
Telecommunications Services	30,000	0	30,000
Cable Communications	1,279,800	261,600	1,541,400
Metropolitan Sewer District	66,181,700	13,199,800	79,381,500
Water Works	64,292,500	(297,500)	63,995,000
Income Tax Transit	100,000	0	100,000
Sidewalk Assessment	800,000	(350,000)	450,000
TOTAL RESTRICTED CAPITAL FUNDS	\$146,375,000	\$14,263,900	\$160,638,900
SPECIAL REVENUE CAPITAL FUNDS			
Special Housing Permanent Improvement Fund (SHPIF)	\$1,518,140	(\$335,010)	\$1,183,130
TOTAL SPECIAL REVENUE CAPITAL FUNDS	\$1,518,140	(\$335,010)	\$1,183,130
GRANTS AND MATCHING FUNDS			
State-Federal-County			
Roads & Bridges	\$12,910,000	\$3,557,475	\$16,467,475
Federal Aviation Administration	717,000	561,000	1,278,000
TOTAL GRANTS AND MATCHING FUNDS	\$13,627,000	\$4,118,475	\$17,745,475
TOTAL ALL FUNDS	\$259,597,140	\$7,833,065	\$267,430,205

Note: Debt service is not included in the All Funds budget tables within the Update Budget Highlights section of this document

Consolidated Plan Budget - Update

Agency/Account	2004 Approved Budget	2004 Update Change	2004 Approved Update
CONSOLIDATED PLAN			
Community Development Block Grant (CDBG) Projects	\$15,866,330	(\$204,900)	\$15,661,430
CDBG Planning and Administration	3,185,190	288,270	3,473,460
CDBG Debt Service	946,480	(346,480)	600,000
HOME	5,361,000	(119,880)	5,241,120
Emergency Shelter Grants (ESG)	590,000	6,000	596,000
HOPWA	464,000	8,000	472,000
TOTAL CONSOLIDATED PLAN	\$26,413,000	(\$368,990)	\$26,044,010

Approved Staffing Plan - Update Changes

	General Fund			Other Funds			All Funds		
	2004 Approved	2004 Update	Approved Change	2004 Approved	2004 Update	Approved Change	2004 Approved	2004 Update	Approved Change
City Council	27.0	27.0					27.0	27.0	
Office of the Mayor	6.0	7.0	1.0				6.0	7.0	1.0
Clerk of Council	7.0	7.0					7.0	7.0	
City Manager	15.0	19.0	4.0	4.0	5.0	1.0	19.0	24.0	5.0
Buildings & Inspections	101.1	100.1	-1.0	0.9	0.9		102.0	101.0	-1.0
Citizens' Complaint Authority	9.7	9.7					9.7	9.7	
Community Develop. & Planning	51.1	47.0	-4.1	36.1	36.5	0.4	87.2	83.5	-3.7
Enterprise Services				237.2	245.2	8.0	237.2	245.2	8.0
Finance	129.0	129.0		50.0	55.0	5.0	179.0	184.0	5.0
Fire	853.6	853.6					853.6	853.6	
Health	347.4	347.0	-0.4	187.1	198.5	11.4	534.5	545.5	11.0
Human Resources	31.2	29.2	-2.0	6.0	3.0	-3.0	37.2	32.2	-5.0
Law	72.2	75.2	3.0	7.0	7.0		79.2	82.2	3.0
Parks	90.5	104.3	13.8	44.8	50.4	5.6	135.3	154.7	19.4
Police	1,397.0	1,397.5	0.5				1,397.0	1,397.5	0.5
Public Services	258.5	253.7	-4.8	289.9	279.5	-10.4	548.4	533.2	-15.2
Recreation	347.2	348.2	1.0	106.5	106.5		453.7	454.7	1.0
Regional Computer Ctr.				201.0	200.0	-1.0	201.0	200.0	-1.0
Sewers				724.0	721.5	-2.5	724.0	721.5	-2.5
Transportation and Eng.	86.0	86.0		111.0	111.0		197.0	197.0	
Water Works				640.9	647.4	6.5	640.9	647.4	6.5
TOTAL	3,829.5	3,840.5	11.0	2,646.4	2,667.4	21.0	6,475.9	6,507.9	32.0

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APPENDIX A

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City Council Adjustments to the Recommended 2004 Budget Update

The following summarizes the City Council actions to amend the Recommended 2004 Budget Update as submitted by the Mayor on November 25, 2003.

- Reduce \$2 million in personnel expenses within the General Fund budget by eliminating a number of “middle management” positions.
- Reduce the Cost of Living Adjustment from 3% to 1.5% for non-represented employees for a savings of \$533,110.
- Eliminate non-represented merit increases for a savings of \$264,880.
- Reinstate the curbside recycling program in the amount of \$1.7 million.
- Provide for a General Fund transfer to the General Capital Budget in the amount of \$340,000 to provide \$10,000 to each of the City’s 34 Neighborhood Business Districts for capital improvements.
- Continued funding of the \$135,000 Citizens on Patrol program that was previously grant funded.
- Provide \$100,000 and 1.0 FTE to establish a neighborhood prosecution function within the Law Department to prosecute neighborhood blight.
- Increase the City’s contribution to the 52 Neighborhood Community Councils from \$10,000 to \$12,000 annually for a Citywide impact of \$104,000.
- Transfer \$95,000 from the General Fund to a newly established *Cincinnati on the Move* Fund 382 for the Riverfront Classic.
- Transfer \$25,000 from the General Fund to the *Cincinnati on the Move* Fund 382 for Multi-Cultural Tourism (Total 2004 Funding for Multi-Cultural Tourism: \$75,000).
- Increase the Film Commission contribution by \$25,000.
- Eliminate \$3 million in Anthem funded road improvements for River Rd. and Columbia Parkway.
- Provide \$750,000 in Anthem proceeds for a federally required feasibility study of a possible I-71 exit at M.L. King Dr. as part of a comprehensive Uptown Transportation study.
- Provide \$2,000,000 in Anthem proceeds for neighborhood business district improvements in the Avondale/Burnet Ave. and Peebles Corner areas.
- Within the Income Tax Transit Fund 759, the City’s initial support of the Southwest Ohio Regional Transit Authority (SORTA) for 2004 is for a three-month period beginning January 1, 2004 and ending March 31, 2004.

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APPENDIX B

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2004 General Capital Budget Update Summary

	2004 Approved Budget	2004 Approved Update	Change - Approved Budget vs. Approved Update
Department: Regional Computer Center			
Citywide Communication System	\$2,700,000	\$2,700,000	\$0
Contact Service Request Management	\$500,000	\$500,000	\$0
Fiber Optic Cable - CPOP/CPD/CSR	\$0	\$297,500	\$297,500
Information Security Initiative	\$0	\$100,000	\$100,000
Department Total:	\$3,200,000	\$3,597,500	\$397,500
Department: Finance			
AMS - CFS Procurement Software Upgrade	\$200,000	\$200,000	\$0
Center Hill Gas & Leachate	\$0	\$150,000	\$150,000
Emergency Environmental Cleanup	\$0	\$30,000	\$30,000
Env. Mgmt. System & Regulatory Compliance	\$0	\$43,000	\$43,000
Southern Railway - FWW - G.O. Debt	\$470,000	\$0	(\$470,000)
Southern Railway - FWW - Loan Repayment	\$484,600	\$0	(\$484,600)
Underground Storage Tanks	\$0	\$20,000	\$20,000
Woodburn Remediation	\$0	\$85,000	\$85,000
Department Total:	\$1,154,600	\$528,000	(\$626,600)
Department: Community Dev. & Planning			
5th & Race Redevelopment TIF Project	\$3,000,000	\$0	(\$3,000,000)
Avondale/Burnet NBD Improvements	\$0	\$1,000,000	\$1,000,000
Capital Arts Project	\$2,200,000	\$2,200,000	\$0
Citirama	\$1,000,000	\$1,000,000	\$0
Columbia Square	\$0	\$1,500,000	\$1,500,000
Downtown Housing Development	\$500,000	\$500,000	\$0
Enterprise Zone Admin. & Public Imp.	\$200,000	\$200,000	\$0
Findlay Market Construction	\$0	\$600,000	\$600,000
Hawthorne Suites TIF Project	\$1,600,000	\$0	(\$1,600,000)
HOME Match	\$130,000	\$0	(\$130,000)
Industrial Cluster Public Improvements	\$500,000	\$500,000	\$0
Mixed Income Capital Redevelopment	\$500,000	\$500,000	\$0
NBD Public Improvements	\$500,000	\$355,000	(\$145,000)
NBD Public Improvements - 2004 CC	\$0	\$340,000	\$340,000
Neighborhood Investment Reserve - Repayment	\$0	\$3,000,000	\$3,000,000
Neighborhood Investment Reserve	\$13,800,000	\$2,830,000	(\$10,970,000)
Neighborhood Market Rate Housing	\$2,500,000	\$2,500,000	\$0
OTR Plan Implementation	\$2,000,000	\$2,000,000	\$0
Peebles Corner/Walnut Hills NBD Improvements	\$0	\$1,000,000	\$1,000,000
Retail/Commercial Opportunities	\$1,000,000	\$1,000,000	\$0
Westwood Parking Lot	\$0	\$220,000	\$220,000
Department Total:	\$29,430,000	\$21,245,000	(\$8,185,000)

	2004 Approved Budget	2004 Approved Update	Change - Approved Budget vs. Approved Update
Department: Recreation			
Athletics Facilities Renovation	\$800,000	\$800,000	\$0
Compliance with ADA	\$100,000	\$100,000	\$0
Mt. Washington Recreation Center	\$4,750,000	\$4,750,000	\$0
Outdoor Facilities Renovation	\$1,550,000	\$1,550,000	\$0
Recreation Facilities Renovation	\$8,803,400	\$5,803,400	(\$3,000,000)
Department Total:	<u>\$16,003,400</u>	<u>\$13,003,400</u>	<u>(\$3,000,000)</u>

Department: Parks

Master Plan Implementation	\$398,500	\$398,500	\$0
Park Infrastructure Rehabilitation	\$3,000,000	\$3,000,000	\$0
	<u>\$3,398,500</u>	<u>\$3,398,500</u>	<u>\$0</u>

Department: Buildings & Inspections

Hazard Abatement Program	\$63,000	\$63,000	\$0
Department Total:	<u>\$63,000</u>	<u>\$63,000</u>	<u>\$0</u>

Department: Police

911 Replacement Phase 2	\$0	\$190,000	\$190,000
Computer Aided Dispatch Replacement	\$916,000	\$666,000	(\$250,000)
Department Total:	<u>\$916,000</u>	<u>\$856,000</u>	<u>(\$60,000)</u>

Department: Transportation & Engineering

Bicycle Transportation Program	\$100,000	\$100,000	\$0
Bridge Rehabilitation Program	\$900,000	\$900,000	\$0
CBD Gateways/Greenways	\$100,000	\$100,000	\$0
CBD Pedestrian & Parking Lot Signage	\$50,000	\$50,000	\$0
Central Avenue 3rd to 7th Street	\$1,500,000	\$1,500,000	\$0
Computerized Traffic Signal System	\$500,000	\$500,000	\$0
Convention Center Expansion Debt Service	\$1,000,000	\$1,000,000	\$0
Curb Ramps - Street Rehab	\$0	\$1,119,300	\$1,119,300
Downtown Infrastructure Coordination	\$0	\$100,000	\$100,000
Hillside Stairway Rehabilitation Program	\$240,000	\$240,000	\$0
I-71 MLK Interchange	\$0	\$750,000	\$750,000
Information Systems Acquisition	\$150,000	\$150,000	\$0
Neighborhood Gateways	\$75,000	\$75,000	\$0
Neighborhood Transportation Strategies	\$150,000	\$150,000	\$0
Ohio River Trail Salem to Downtown	\$100,000	\$100,000	\$0
OKI Corridor Studies	\$50,000	\$50,000	\$0
Pavement Management	\$100,000	\$100,000	\$0
Project Management	\$50,000	\$50,000	\$0
Raised Pavement Markers	\$50,000	\$50,000	\$0
Riverfront Utilities	\$1,402,500	\$1,402,500	\$0
Safety Improvements	\$100,000	\$100,000	\$0

	2004 Approved Budget	2004 Approved Update	Change - Approved Budget vs. Approved Update
Department: Transportation & Engineering			
SCIP Loan Repayment	\$93,000	\$93,000	\$0
Sixth Street Intermodal Center	\$250,000	\$0	(\$250,000)
Skywalk Improvements	\$200,000	\$200,000	\$0
Spot Infrastructure Program	\$0	\$340,000	\$340,000
Street Improvements	\$900,000	\$900,000	\$0
Street Rehabilitation	\$12,565,900	\$12,184,400	(\$381,500)
Traffic Signal Controllers & Detectors	\$360,000	\$360,000	\$0
Traffic Signal Installation & Renovation	\$1,030,000	\$1,030,000	\$0
Transportation Enhancements	\$0	\$160,000	\$160,000
Wall Stabilization & Landslide Correction	\$900,000	\$900,000	\$0
Department Total:	<u>\$22,916,400</u>	<u>\$24,754,200</u>	<u>\$1,837,800</u>
Department: Enterprise Services			
Fleet Replacements	\$6,104,100	\$6,104,100	\$0
Department Total:	<u>\$6,104,100</u>	<u>\$6,104,100</u>	<u>\$0</u>
Department: Public Services			
City Facilities Security Upgrades	\$500,000	\$0	(\$500,000)
City Facility Hazard Correction	\$350,000	\$350,000	\$0
City Facility Renovations	\$2,100,000	\$2,100,000	\$0
Community Facilities Improvements	\$700,000	\$700,000	\$0
Managed Competition Loan Fund	\$0	\$250,000	\$250,000
Replacement Facilities	\$1,800,000	\$1,800,000	\$0
Trash Receptacles	\$150,000	\$150,000	\$0
Department Total:	<u>\$5,600,000</u>	<u>\$5,350,000</u>	<u>(\$250,000)</u>
Department: Health			
Center Hill Gas & Leachate	\$150,000	\$0	(\$150,000)
Emergency Environmental Cleanup	\$30,000	\$0	(\$30,000)
Env. Mgmt. System & Regulatory Compliance	\$43,000	\$0	(\$43,000)
Facilities Renovation & Repairs	\$283,000	\$283,000	\$0
Health Facilities ADA	\$60,000	\$60,000	\$0
Private Sewer Emergency Repairs	\$50,000	\$50,000	\$0
Underground Storage Tanks	\$20,000	\$0	(\$20,000)
Woodburn Remediation	\$85,000	\$0	(\$85,000)
Department Total:	<u>\$721,000</u>	<u>\$393,000</u>	<u>(\$328,000)</u>
General Capital Total:	<u>\$89,507,000</u>	<u>\$79,292,700</u>	<u>(\$10,214,300)</u>

2004 Restricted Funds Capital Budget Update Summary

	2004 Approved Budget	2004 Approved Update	Change - Approved Budget vs. Approved Update
Parking Facilities			
Department: Enterprise Services			
Central Pkwy & Vine St. Facility	\$10,000,000	\$12,000,000	\$2,000,000
On-Street Meter Tech Improvements	\$375,000	\$250,000	(\$125,000)
Parking Revenue Control Enhancements	\$400,000	\$250,000	(\$150,000)
Structural Maint., Repair	\$700,000	\$425,000	(\$275,000)
Department Total:	\$11,475,000	\$12,925,000	\$1,450,000
Fund Total:	\$11,475,000	\$12,925,000	\$1,450,000

General Aviation

Department: Transportation & Engineering

Airport Road Improvements	\$25,000	\$25,000	\$0
Airport Security Improvements	\$45,000	\$25,000	(\$20,000)
Local Matching Funds - FAA Projects	\$100,000	\$100,000	\$0
Lunken Administration & City Building	\$45,000	\$210,000	\$165,000
Lunken ATCT Improvements	\$45,000	\$25,000	(\$20,000)
Lunken Field Improvements	\$50,000	\$25,000	(\$25,000)
Noise Monitoring and Abatement	\$50,000	\$50,000	\$0
Parking Lot Expansion/Improvement	\$100,000	\$0	(\$100,000)
Department Total:	\$460,000	\$460,000	\$0
Fund Total:	\$460,000	\$460,000	\$0

Stormwater Management

Department: Sewers

Ammon Avenue Drainage Improvement	\$0	\$311,000	\$311,000
Barrier Dam Equipment Storage Facility	\$0	\$50,000	\$50,000
Barrier Dam Miscellaneous Projects	\$100,000	\$100,000	\$0
Barrier Dam Rewind of Electrical Motors	\$300,000	\$300,000	\$0
DeCamp Avenue Drainage Improvement	\$0	\$445,000	\$445,000
Drainage Corrections & Improvements	\$971,000	\$0	(\$971,000)
Duck Creek Flood Protection	\$385,000	\$385,000	\$0
O&M Referrals	\$0	\$100,000	\$100,000
West Fork Channel Rehab - Phase 3	\$0	\$65,000	\$65,000
Department Total:	\$1,756,000	\$1,756,000	\$0
Fund Total:	\$1,756,000	\$1,756,000	\$0

**2004
Approved
Budget**

**2004
Approved
Update**

**Change -
Approved Budget vs.
Approved Update**

Telecommunications Services

Department: Regional Computer Center

Radio Communications Equipment	\$30,000	\$30,000	\$0
Department Total:	\$30,000	\$30,000	\$0
Fund Total:	\$30,000	\$30,000	\$0

Cable Communications

Department: Regional Computer Center

CAGIS Infrastructure	\$34,800	\$46,400	\$11,600
CFS Client Server	\$380,000	\$380,000	\$0
Desktop Asset Management	\$90,000	\$90,000	\$0
Electronic Government	\$465,000	\$465,000	\$0
Metropolitan Area Network Enhancements	\$190,000	\$440,000	\$250,000
Telephone System Upgrade & Replacement	\$100,000	\$100,000	\$0
Department Total:	\$1,259,800	\$1,521,400	\$261,600

Department: Buildings & Inspections

Electronic Document Management	\$20,000	\$20,000	\$0
Department Total:	\$20,000	\$20,000	\$0
Fund Total:	\$1,279,800	\$1,541,400	\$261,600

MSD Capital Improvements

Department: Sewers

Arrow St. WWTP/N. Bend PS	\$1,008,100	\$0	(\$1,008,100)
Arrowhead Ct. & Marview Ter. PS	\$0	\$65,000	\$65,000
Assessments	\$2,500,000	\$2,500,000	\$0
Camargo Road Sewer Phase 1B-2	\$1,364,000	\$0	(\$1,364,000)
Canyon Drive Sewer Replacement	\$165,600	\$0	(\$165,600)
Capacity Assurance Great Miami Drainage	\$1,070,000	\$0	(\$1,070,000)
Capacity Assurance Little Miami Drainage	\$1,070,000	\$0	(\$1,070,000)
CSO 29 Elimination (Mitchell Ave.)	\$576,000	\$0	(\$576,000)
CSO 450 Elimination (Butler Street)	\$0	\$44,000	\$44,000
CSO 487 Elimination Twin Outfall	\$0	\$340,000	\$340,000
CSO 557 Elimination	\$0	\$560,700	\$560,700
CSO 86 Relocation	\$149,800	\$0	(\$149,800)
Deer Park Relief Sewer SSO 1023	\$1,800,000	\$0	(\$1,800,000)
Dellers Glen P.S. Elimination	\$186,000	\$0	(\$186,000)
Dorchester to Southern Sewer Replacement	\$942,000	\$970,400	\$28,400

	2004 Approved Budget	2004 Approved Update	Change - Approved Budget vs. Approved Update
Department: Sewers			
East Miami River Road Sewer	\$4,392,500	\$354,000	(\$4,038,500)
Eastern Ave. Sewer Separation Phase 3	\$372,800	\$0	(\$372,800)
Emergency Sewer Repairs	\$3,000,000	\$3,000,000	\$0
Galbraith Road Grit Pit	\$0	\$1,152,000	\$1,152,000
Hengehold 4th and Yates 3rd Pump Station	\$0	\$90,000	\$90,000
Johnson Road Pump Station Elimination	\$200,000	\$0	(\$200,000)
Lafeuille Sewer Replacement	\$65,700	\$0	(\$65,700)
McGrew SWt. P.S. Installation	\$166,500	\$179,000	\$12,500
Mill and Vine Sewer Upgrade	\$0	\$163,000	\$163,000
Mill Creek Interceptor Diversion Chamber	\$1,210,700	\$0	(\$1,210,700)
Mill Creek WWTP 2 Sludge Incinerator Rep.	\$0	\$4,100,000	\$4,100,000
Mill Creek WWTP Chlorine Facility	\$8,016,000	\$868,000	(\$7,148,000)
Mill Creek WWTP Liq. Trtmt. Process Coars	\$0	\$322,000	\$322,000
Mill Creek WWTP Odor Control	\$0	\$107,500	\$107,500
Mill Creek WWTP Septage Receiving Station	\$0	\$392,000	\$392,000
Mill Creek WWTP Solid Mgmt. System Phase 2	\$9,454,000	\$0	(\$9,454,000)
Montana Avenue Sewer Separation	\$55,000	\$149,800	\$94,800
MSD Admin. Bldg. Rehab - Phase 3	\$0	\$4,271,600	\$4,271,600
Muddy Creek P.S. Modernization	\$602,000	\$0	(\$602,000)
National Distilleries Sewer Separation	\$100,000	\$0	(\$100,000)
Newtown Interceptor NT-1	\$1,010,000	\$0	(\$1,010,000)
North Bend Road & Connecticut Ct. Sewer	\$0	\$160,000	\$160,000
Polk Run WWTP Expansion Phase 4	\$7,578,000	\$171,000	(\$7,407,000)
Shotcrete - Large Sewer Repair	\$500,000	\$500,000	\$0
SS #3 NCH Sewer Replacement Phase 1	\$318,000	\$0	(\$318,000)
SSO 597 Elimination - North College Hill	\$0	\$91,000	\$91,000
SSO 700 CEHRT Facility	\$0	\$12,833,000	\$12,833,000
SSO Elimination - Mariemont	\$4,820,000	\$8,772,000	\$3,952,000
St. Clair Ave. Sewer Replacement	\$262,500	\$0	(\$262,500)
Streamwood P.S. Elimination	\$496,000	\$120,000	(\$376,000)
Sycamore WWTP Phase 2	\$0	\$15,176,000	\$15,176,000
Sycamore WWTP Phase 3	\$447,000	\$295,000	(\$152,000)
Towers East & Ponderosa P.S. Upgrades	\$0	\$230,000	\$230,000
Trenchless Technology Manhole Repair	\$1,000,000	\$1,000,000	\$0
Trenchless Technology Sewer Rehab	\$6,000,000	\$6,000,000	\$0
W. Third Street Sewer Separation CSO	\$179,500	\$49,000	(\$130,500)
Wesselman Road Interceptor PH. 1A-3 & 1B	\$3,024,000	\$5,416,500	\$2,392,500
WIB Prevention Program	\$0	\$7,500,000	\$7,500,000
Winton 1&2 - Sherwood PS Elimination	\$2,080,000	\$1,439,000	(\$641,000)
Department Total:	\$66,181,700	\$79,381,500	\$13,199,800
Fund Total:	\$66,181,700	\$79,381,500	\$13,199,800

	2004 Approved Budget	2004 Approved Update	Change - Approved Budget vs. Approved Update
Water Works			
Department: Water Works			
All Pipes Hydraulic Model	\$600,000	\$600,000	\$0
All Pipe Water Quality Modeling	\$200,000	\$0	(\$200,000)
Alum Storage Facility	\$0	\$1,400,000	\$1,400,000
Anderson Tank	\$50,000	\$950,000	\$900,000
Blak Lick Creek Monitoring	\$100,000	\$100,000	\$0
Blue Jay Elevated Tank	\$550,000	\$650,000	\$100,000
BP Well Field Expansion & Protection	\$1,000,000	\$1,000,000	\$0
Call Center Enhancements	\$1,000,000	\$1,000,000	\$0
Chesterdale-Kemper to Cresentville WM	\$0	\$300,000	\$300,000
CMBP Clarifier Bearing Replacement	\$500,000	\$500,000	\$0
Coagulation Basins - Rehabilitation	\$100,000	\$100,000	\$0
Continuous WQ Monitors - Dist. System	\$10,000	\$10,000	\$0
CPC Office Expansion	\$0	\$400,000	\$400,000
CPC Office Reallocate & Mech. Upgrade	\$0	\$500,000	\$500,000
Crosby Road Pump Station	\$300,000	\$0	(\$300,000)
Department Wide Security	\$350,000	\$1,850,000	\$1,500,000
Disaster Recovery	\$200,000	\$200,000	\$0
DWC - Engineering & WQ&T	\$487,200	\$450,000	(\$37,200)
Edwards Road Water Mains	\$1,500,000	\$1,850,000	\$350,000
EMPAC Version 9.0 Upgrade	\$275,000	\$425,000	\$150,000
Filter Aid Addition	\$75,000	\$0	(\$75,000)
Filters Media Replacement - BP	\$200,000	\$200,000	\$0
Flouride Tank Replacement - CMBP	\$0	\$100,000	\$100,000
Flouride Tank Replacement - RMTP	\$100,000	\$100,000	\$0
GAC Maintenance Facility	\$0	\$450,000	\$450,000
Gilbert/Eden Park Tunnel WM	\$0	\$1,500,000	\$1,500,000
Grandin Road Water Main	\$1,100,000	\$0	(\$1,100,000)
Harrison/Filview/Hutchinson WM	\$0	\$1,064,000	\$1,064,000
Images	\$1,916,500	\$1,500,000	(\$416,500)
International - Cresentville to Mulhause	\$0	\$250,000	\$250,000
Irwin-Simpson to Western Row WM	\$0	\$600,000	\$600,000
Irwin-Simpson Pump Station	\$1,150,000	\$1,150,000	\$0
Kemper-Princeton to Cresentville WM	\$0	\$63,000	\$63,000
Kings Mill - Cox Smith to SR 741 WM	\$624,000	\$600,000	(\$24,000)
Lime Sludge Disposal - CMBP	\$0	\$600,000	\$600,000
Mason Softening Facility	\$105,000	\$200,000	\$95,000
Mehring Way Water Main	\$2,000,000	\$2,000,000	\$0
Meter Replacement Program	\$8,900,000	\$4,400,000	(\$4,500,000)
Misc. Concrete Pavement Replacement	\$150,000	\$150,000	\$0
Misc. Information System Developments	\$1,450,000	\$1,450,000	\$0
Misc. Masonry	\$75,000	\$75,000	\$0
Miscellaneous Expert Services	\$50,000	\$15,000	(\$35,000)
Miscellaneous Improvements	\$50,000	\$50,000	\$0
Miscellaneous Tank Refurbishing	\$600,000	\$100,000	(\$500,000)
Mobile Computing/EMPAC Module	\$172,000	\$0	(\$172,000)

	2004 Approved Budget	2004 Approved Update	Change - Approved Budget vs. Approved Update
Department: Water Works			
Motor Technology Upgrade - Bolton Plant	\$200,000	\$0	(\$200,000)
Mt. Airy Tank Renovation	\$900,000	\$900,000	\$0
Mt. Washington Pump #3	\$100,000	\$0	(\$100,000)
New Water Mains	\$2,080,000	\$2,080,000	\$0
People Soft - Version 8.4 Upgrade - CFS 1	\$1,000,000	\$260,000	(\$740,000)
Pine Hill Tank	\$1,450,000	\$1,050,000	(\$400,000)
Poly-Phosphate Feed System	\$500,000	\$0	(\$500,000)
Princeton - Sharon to Kemper WM	\$0	\$100,000	\$100,000
Projected Private Developments	\$350,000	\$350,000	\$0
Projected Station Valve Replacement	\$80,000	\$80,000	\$0
Projected Street Improvements	\$6,300,000	\$6,300,000	\$0
Protective Relays - Tennyson Station	\$100,000	\$96,000	(\$4,000)
Rechlorination - Distribution System	\$200,000	\$200,000	\$0
Recycle Stream Modification	\$600,000	\$0	(\$600,000)
Regeneration Furnance Upgrades	\$60,000	\$60,000	\$0
Rehabilitate Water Mains	\$2,700,000	\$2,700,000	\$0
Remote Pump Stations Comm Upgrade	\$0	\$50,000	\$50,000
Replace Cast Iron Underdrain	\$2,000,000	\$0	(\$2,000,000)
Replace RTU's in GAC	\$50,000	\$50,000	\$0
Replacement Water Mains	\$15,200,000	\$17,000,000	\$1,800,000
Restoration Work - Distribution System	\$391,800	\$392,000	\$200
Retrofit Switchgear 33KV - CMBP Outdoor	\$375,000	\$375,000	\$0
Roof Replacement - CPC Garage	\$200,000	\$0	(\$200,000)
SCADA System Upgrade	\$250,000	\$250,000	\$0
SCADA/CAGIS Interface	\$125,000	\$0	(\$125,000)
UV - Miller Treatment Plant	\$600,000	\$600,000	\$0
VOC Analytical Equipment	\$100,000	\$100,000	\$0
Wellhead Protection - Bolton Plant	\$100,000	\$0	(\$100,000)
Western Row Msn Mont to Butler Warren	\$0	\$900,000	\$900,000
Western Row - Snider to Msn-Mont Rd WM	\$0	\$900,000	\$900,000
WM - Cloverwood-Pine Run-Acoma	\$800,000	\$0	(\$800,000)
WM - Cloverwood-Walnut-Fairway	\$684,000	\$0	(\$684,000)
WM - Innovation Way	\$195,000	\$0	(\$195,000)
WM - Snider Rd.	\$362,000	\$0	(\$362,000)
WM - Control, Check & PRV	\$300,000	\$300,000	\$0
Department Total:	\$64,292,500	\$63,995,000	(\$297,500)
Fund Total:	\$64,292,500	\$63,995,000	(\$297,500)

Income Tax Transit

Department: Transportation & Engineering

Transit/Rail Corridor Preservation Acq.	\$100,000	\$100,000	\$0
Department Total:	\$100,000	\$100,000	\$0
Fund Total:	\$100,000	\$100,000	\$0

	2004 Approved Budget	2004 Approved Update	Change - Approved Budget vs. Approved Update
Sidewalk Assessment			
Department: Transportation & Engineering			
Sidewalk Repair Program	\$800,000	\$450,000	(\$350,000)
Department Total:	\$800,000	\$450,000	(\$350,000)
Fund Total:	\$800,000	\$450,000	(\$350,000)
Restricted Funds Total:	\$146,375,000	\$160,638,900	\$14,263,900

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APPENDIX C

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Consolidated Plan Budget Summary
Community Development Block Grant (CDBG) by Category and Program
2003-2004

	2003 Approved	2004 Approved	2004 Approved Update	Variance 2004 Approved to 2004 Approved Update
<i>Homeowner Services Programs</i>				
Down Payment Assistance	77,000	77,000	77,000	
Emergency Mortgage Assistance	102,000	102,000	102,000	
Housing Maintenance Services	1,800,000	1,800,000	1,800,000	
Housing Counseling Services	0	0	0	
<i>total</i>	1,979,000	1,979,000	1,979,000	
<i>Resident Supportive Services</i>				
EITC Outreach and Financial Literacy	50,000	50,000	15,000	-35,000
Fair Housing Services	207,000	207,000	207,000	
Section 8 Tenant Counseling and Placement	0	0	68,000	68,000
Code Enforcement Relocation	142,200	144,000	144,000	
Tenant Assistance	43,000	43,000	43,000	
Cincinnati Lead Hazard Testing Program	225,000	225,000	225,000	
Tenant Representation	192,000	192,000	192,000	
<i>total</i>	859,200	861,000	894,000	
<i>Neighborhood Revitalization Strategy Areas and City Redevelopment Focus Districts</i>				
Neighborhood Revitalization	100,000	100,000	100,000	
Concentrated Code Enforcement	300,000	300,000	300,000	
Deferred Rehab Loans & Lead Abatement Grants Delivery	0	0	600,000	600,000
New Housing Development & Public Infrastructure	2,320,000	2,695,800	2,695,800	
Development Gap Financing (CDBG Float Loans)	10,000,000	10,000,000	10,000,000	
Development Gap Financing (HUD108 Loans)	0	10,000,000	10,000,000	
Section 108 and Float Loan Funded Projects Delivery	200,000	293,860	78,560	-215,300
Abandoned/Vacant Buildings Barricade & Demolition	508,280	514,970	514,970	
Receivership Program	500,000	500,000	500,000	
Avondale Pride Center	75,000	0	0	
Drughouse Shutdown Initiative	100,000	100,000	100,000	
Strategic Program for Urban Redevelopment (SPUR)	300,000	500,000	500,000	
<i>Over-The-Rhine & West End Neighborhoods</i>				
Findlay MarketHouse Renovations	622,400	287,600	287,600	
Corporation for Findlay Market Operating Support	200,000	200,000	200,000	
Findlay Market Youth Job Training (Project IMPACT-OTR)	100,000	100,000	0	-100,000
Findlay Market Ambassadors Program	0	0	120,400	120,400
Elm Street Health Clinic Renovations	200,000	0	0	
Laurel Homes-Linn Street Retail Development	472,000	0	0	
Drug Elimination Program	100,000	100,000	100,000	
HOPE VI Delivery Costs	30,000	30,000	5,000	-25,000
Credit Union & Economic Education	84,000	84,000	84,000	
<i>total</i>	16,211,680	25,806,230	26,186,330	
<i>Building Neighborhood Capacity</i>				
Clean and Safe Neighborhoods	733,000	808,000	440,000	-368,000
Millcreek Greenway Restoration Project	175,000	175,000	175,000	
Neighborhood Capacity Building & Technical Assistance	543,000	543,000	543,000	
Neighborhood Gardens	36,000	36,000	36,000	
<i>total</i>	1,487,000	1,562,000	1,194,000	

Consolidated Plan Budget Summary
Community Development Block Grant (CDBG) by Category and Program
2003-2004

	2003 Approved	2004 Approved	2004 Approved Update	Variance 2004 Approved to 2004 Approved Update
<i>Small Business Development Programs</i>				
Small Business Services & Technical Assistance	654,000	654,000	654,000	
<i>Business Incubator Services</i>				
<i>Small Business Technical Assistance</i>				
<i>New Small Business Development Initiative</i>				
<i>Microenterprise Development</i>				
<i>Project Delivery Costs</i>				
Small Business Enterprise Program	24,900	25,100	25,100	
Small Business Loan Fund	975,900	1,000,000	750,000	-250,000
<i>total</i>	1,654,800	1,679,100	1,429,100	
<i>Commercial District Improvements</i>				
Business District Improvement Program	1,000,000	1,000,000	1,000,000	
<i>Clifton Heights Façade Program</i>			220,000	
<i>Northside Business District Façade Program</i>			220,000	
<i>East Walnut Hills Streetscape -Madison & Woodburn</i>			376,290	
<i>Corryville Turner Hall Renovation</i>			183,710	
NBD Property Holding Costs	10,000	10,000	10,000	
<i>total</i>	1,010,000	1,010,000	1,010,000	
<i>Service Facility Improvements</i>				
AVOC Building Repair	96,160	0	0	
YMCA/Christ Child Nursery Playground Restoration	45,000	0	0	
Wesley Hall Kitchen Addition	149,000	0	0	
St. Aloysius-ADA & Window Replacement	52,380	147,620	147,620	
Seven Hills/PRIDE After School Program	37,400	0	0	
Pendleton Heritage Center	50,000	0	0	
Alcoholism Council Building Improvements	20,000	0	0	
Memorial Center Operation Facelift	105,660	0	0	
N. Fairmount/Old Firehouse Renovation	65,100	0	0	
Mallory Center Code Repairs	22,800	0	0	
Our Daily Bread Roof Replacement	60,000	0	0	
Boys & Girls Club Renovation	0	180,000	180,000	
Central Clinic Renovation	125,000	125,000	125,000	
Anna Louise Inn Improvements	0	50,000	50,000	
HOPE Center Renovations	0	100,000	100,000	
Early Childhood Development Center Renovation	0	175,000	175,000	
IKRON Corp. Facility Renovations	0	45,000	45,000	
Winton Hills Medical Center Renovation	0	100,000	100,000	
Tender Mercies Renovations	0	116,680	116,680	
Mt Auburn Senior Center Capital Improvements	50,000	100,000	100,000	
<i>total</i>	878,500	1,139,300	1,139,300	
<i>Workforce Development & Training</i>				
Youth Employment Programs	550,000	550,000	804,200	254,200
Youth Development Programs	925,000	925,000	925,000	
Adult Employment Programs	100,500	100,500	100,500	
Job Training and Litter Control	253,690	254,200	0	-254,200
<i>total</i>	1,829,190	1,829,700	1,829,700	
<i>Projects Total</i>	25,909,370	35,866,330	35,661,430	

Consolidated Plan Budget Summary
Community Development Block Grant (CDBG) by Category and Program
2003-2004

	2003 Approved	2004 Approved	2004 Approved Update	Variance 2004 Approved to 2004 Approved Update
<i>Planning and Program Administration</i>				
Law	267,340	268,840	265,630	-3,210
Budget & Evaluation	259,340	259,080	256,200	-2,880
Accounts & Audits	99,630	102,250	100,620	-1,630
Treasury	92,310	92,320	89,720	-2,600
Community Development	1,531,090	1,533,000	1,512,520	-20,480
	\$2,249,710	2,255,490	2,224,690	
<i>Personnel & Non Personnel Operating</i>				
City Pensions	150,000	150,000	317,890	167,890
State Pensions	13,320	13,320	0	-13,320
Hospital Care	100,000	110,710	186,610	75,900
AFSCME Dental & Vision Care	500	500	2,000	1,500
Mgmt. Dental & Vision Care	17,000	17,000	23,150	6,150
Medicare Tax	15,000	15,000	30,500	15,500
Public Employees Assistance	1,600	1,600	1,650	50
State Unemployment Compensation	500	500	520	20
Life Insurance	4,320	4,320	4,030	-290
Audit & Examiner's Fees	5,600	5,600	5,600	
Indirect Costs	450,000	450,000	450,000	
Lump Sum Payment	40,000	40,000	40,000	
Special Investigations/Studies	77,630	121,150	186,820	65,670
	\$875,470	929,700	1,248,770	
<i>Planning & Administration Total</i>	3,125,180	3,185,190	3,473,460	
<i>Section 108 Debt Service</i>	1,000,000	946,480	600,000	-346,480
<i>CDBG PROGRAM TOTAL REQUESTS</i>	\$30,034,550	\$39,998,000	\$39,734,890	
less CDBG Float Loan amounts	-10,000,000	-10,000,000	-10,000,000	
less HUD 108 Loan amounts	0	-10,000,000	-10,000,000	
<i>CDBG Total</i>	20,034,550	19,998,000	19,734,890	-263,110

Consolidated Plan Budget Summary
HOME Investment Partnership Fund by Category and Program
2003-2004

	2003 Approved	2004 Approved	2004 Approved Update	Variance 2004 Approved to 2004 Approved Update
<i>Neighborhood Revitalization Strategy Areas and City Redevelopment</i>				
<i>Focus Districts</i>				
Mixed Income Housing Development & Public Infrastructure	1,533,000	1,233,000	1,233,000	
Deferred Rehab Loans & Lead Abatement Grants	2,469,930	1,678,000	1,760,000	82,000
Cincinnati Housing Infill & Rehab Program (CHIRP)	300,000	300,000	300,000	
<i>total</i>	4,302,930	3,211,000	3,293,000	
<i>Affordable Housing Development</i>				
Tap/Permit Fee Assistance	150,000	150,000	150,000	
Rental Rehab Program	2,000,000	1,600,000	1,198,120	-401,880
<i>total</i>	2,150,000	1,750,000	1,348,120	
<i>Administration</i>				
Property Management Improvement Program	50,000	50,000	0	-50,000
HOME Administration Costs (includes Rental Rehab & HRLP delivery)	358,000	350,000	600,000	250,000
<i>total</i>	408,000	400,000	600,000	
HOME funding total	6,860,930	5,361,000	5,241,120	-119,880

* Note-Deferred Rehab Loan administration funded under CDBG in 2004

Consolidated Plan Budget Summary
Emergency Shelter Grant (ESG) by Category and Program
2003-2004

	2003 Approved	2004 Approved	2004 Approved Update	Variance 2004 Approved to 2004 Approved Update
Bethany House	57,600	57,600	62,000	4,400
Caracole House	25,000	25,000	26,000	1,000
House of Hope Temporary Housing Program	25,000	25,000	25,000	
ESG Administration	22,800	21,800	27,800	6,000
Interfaith Hospitality Network	25,000	25,000	25,000	
Lighthouse Youth Services	57,600	57,600	62,000	4,400
Mercy Franciscan at St. John's Temporary Shelter	25,000	25,000	25,000	
Mercy Franciscan at St. John's Expanded Temp Hsg	0	0	43,300	43,300
Mercy Franciscan at St. John's Rapid Exit Program	103,000	103,000	34,900	-68,100
The Shelterhouse Volunteer Group/Drop Inn Center	200,000	200,000	215,000	15,000
Tom Geiger Guest House, Inc.	25,000	25,000	25,000	
YWCA Battered Women's Shelter	25,000	25,000	25,000	
ESG funding total	591,000	590,000	596,000	6,000

Consolidated Plan Budget Summary
Housing Opportunities for Persons with AIDS (HOPWA) by Category and Program
2003-2004

	2003 Approved	2004 Approved	2004 Approved Update	Variance 2004 Approved to 2004 Approved Update
AVOC--Housing Assistance and Case Management	195,000	**	194,420	**
Caracole--Housing and Supportive Services	197,960		194,420	
NKIDHD--Housing Services	69,500		62,810	
City Admin. Costs (3% of grant amount)	13,910		14,000	
AIDS Task Force of Southeast Central IN	4,630		2,330	
Greater Cincinnati AIDS Consortium*	\$10,000		4,020	
HOPWA funding total	481,000	464,000	472,000	8,000

*In 2003 the amount of \$13,000 was approved by Ordinance #204-2002 and was not included in the original 2002 appropriation amount. The recommended amount of \$10,000 for 2003 was not included in the target and was to be funded only if resources exceeded estimates.

**The HOPWA Advisory Committee did not make budget recommendations for 2004 during the Biennial Budget process.

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APPENDIX D

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2004 CONSOLIDATED PLAN APPROPRIATIONS

Agency	Project Number		Fund	Project (7600) Appropriation
COMMUNITY DEVELOPMENT BLOCK GRANT APPROPRIATIONS				
I. PROJECT APPROPRIATIONS				
Law Department				
111	41133	Code Enforcement Relocation	304	144,000
111	41132	Tenant Assistance	304	<u>43,000</u>
				187,000
Finance Department - Division of Income Tax				
136	46200	EITC Outreach and Financial Literacy	304	<u>15,000</u>
				15,000
Department of Community Development and Planning - Neighborhood Development				
162	42220	Business District Improvement Program	304	1,000,000
162	41002	Clean and Safe Neighborhoods	304	440,000
162	42810	Corporation for Findlay Market Operating Support	304	200,000
162	41016	Deferred Rehab Loans & Lead Abatement Grants Delivery	304	600,000
162	41200	Down Payment Assistance	304	77,000
162	41113	Emergency Mortgage Assistance	304	102,000
162	41112	Fair Housing Services	304	207,000
162	42800	Findlay MarketHouse Renovations	304	287,600
162	41014	HOPE VI Delivery Costs	304	5,000
162	41013	Housing Maintenance Services	304	1,800,000
162	42209	NBD Property Holding Costs	304	10,000
162	41242	Neighborhood Capacity Building & Technical Assistance	304	543,000
162	44470	Neighborhood Gardens	304	36,000
162	41202	Neighborhood Revitalization	304	100,000
162	41430	New Housing Development & Public Infrastructure	304	2,695,800
162	41017	Receivership Program	304	500,000
162	41440	Section 108 and Float Loan Funded Projects Delivery	304	78,560
162	41003	Section 8 Tenant Counseling and Placement	304	68,000
162	42300	Small Business Enterprise Program	304	25,100
162	42200	Small Business Loan Fund	304	750,000
162	42940	Small Business Services & Technical Assistance	304	654,000
162	43681	Strategic Program for Urban Redevelopment (SPUR)	304	500,000
162	41101	Tenant Representation	304	<u>192,000</u>
				10,871,060
Department of Community Development and Planning - Community Services				
163	46207	Adult Employment Programs	304	100,500
163	46220	Anna Louise Inn Improvements	304	50,000
163	46214	Boys & Girls Club Renovation	304	180,000
163	46222	Central Clinic Renovation	304	125,000
163	46205	Credit Union & Economic Education	304	84,000
163	46221	Early Childhood Development Center Renovation	304	175,000
163	46217	HOPE Center Renovations	304	100,000
163	46300	IKRON Corp. Facility Renovations	304	45,000
163	46232	Mt Auburn Senior Center Capital Improvements	304	100,000
163	46223	St. Aloysius-ADA & Window Replacement	304	147,620
163	46107	Tender Mercies Renovations	304	116,680
163	46800	Winton Hills Medical Center Renovation	304	100,000
163	46208	Youth Development Programs	304	925,000
163	43615	Youth Employment Programs	304	<u>804,200</u>
				3,053,000

2004 CONSOLIDATED PLAN APPROPRIATIONS

Agency	Project Number		Fund	Project (7600) Appropriation
Parks Department				
203	44500	Millcreek Greenway Restoration Project	304	<u>175,000</u> 175,000
Department of Buildings and Inspections - Office of the Director				
211	41001	Drughouse Shutdown Initiative	304	<u>100,000</u> 100,000
Department of Buildings and Inspections - Division of Building Inspection				
213	41135	Abandoned/Vacant Buildings Barricade & Demolition	304	514,970
213	41134	Concentrated Code Enforcement	304	<u>300,000</u> 814,970
Police Department				
222	41000	Drug Elimination Program	304	<u>100,000</u> 100,000
Department of Public Services				
261	42816	Findlay Market Ambassadors Program	304	<u>120,400</u> 120,400
Department of Public Health - Div of Community Health Services				
263	46400	Cincinnati Lead Hazard Testing Program	304	<u>225,000</u> 225,000
				15,661,430

2004 CONSOLIDATED PLAN APPROPRIATIONS

Agency	Fund			Total Appropriation	
COMMUNITY DEVELOPMENT BLOCK GRANT APPROPRIATIONS					
		7100	7200-7400		
II. PLANNING AND GENERAL ADMINISTRATION OPERATING ALLOCATIONS					
111	Law	304	209,620	56,010	265,630
132	Budget & Evaluation	304	188,370	67,830	256,200
133	Accounts & Audits	304	82,470	18,150	100,620
134	Treasury	304	87,200	2,520	89,720
161	Community Development and Planning-Administration	304	175,930	447,180	623,110
162	Community Development and Planning-Neighborhood Development	304	502,020	30,000	532,020
163	Community Development and Planning-Community Services	304	47,760	0	47,760
165	Community Development and Planning-Planning	304	<u>309,630</u>	<u>0</u>	<u>309,630</u>
	Total Departmental Accounts	304	1,603,000	621,690	2,224,690
911	City Pensions	304		317,890	317,890
915	Hospital Care	304		186,610	186,610
916	AFSCME Dental & Vision Care	304		2,000	2,000
917	Mgmt. Dental & Vision Care	304		23,150	23,150
918	Medicare Tax	304		30,500	30,500
919	Public Employees Assistance	304		1,650	1,650
923	State Unemployment Compensation	304		520	520
924	Lump Sum Payment	304		40,000	40,000
926	Life Insurance	304		4,030	4,030
941	Audit & Examiner's Fees	304		5,600	5,600
945	Indirect Costs	304		450,000	450,000
954	Special Investigations/Studies	304		<u>186,820</u>	<u>186,820</u>
	Total Non-Departmental Accounts			1,248,770	1,248,770
	TOTAL PLANNING AND GENERAL ADMINISTRATION				3,473,460
954	108 Debt Service			7700	600,000
	TOTAL CDBG APPROPRIATION				19,734,890

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